## $\overline{7}, 4$

# QUARTERLY REPORT 

## For the Nine Months

Ended May 31, 2014

## FINANCIAL HIGHLIGHTS

(in thousand of dollars except per share amounts)

| Years ended August 31, <br> OPERATING RESULTS | $\mathbf{2 0 1 3}$ <br> IFRS | 2012 | 2011 | 2010 | 2009 |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | IFRS <br> (Restated) |  | IFRS | CGAAP | CGAAP |
|  | $\mathbf{\$ 4 8 3 , 4 8 5}$ | $\$ 500,688$ | $\$ 466,809$ | $\$ 504,477$ | $\$ 437,946$ |
| Sales | $\mathbf{\$ 7 , 3 0 7}$ | $\$ 6,063$ | $\$ 4,231$ | $\$ 18,097$ | $\$ 15,321$ |
| Earnings before income taxes | $\mathbf{\$ 5 , 2 7 9}$ | $\$ 4,355$ | $\$ 3,003$ | $\$ 12,663$ | $\$ 10,836$ |
| Net earnings | $\mathbf{\$ 0 . 6 2}$ | $\$ 0.51$ | $\$ 0.35$ | $\$ 1.48$ | $\$ 1.26$ |
| $\quad$-per share |  |  |  |  |  |
| Cash flow (excluding non-cash working capital, | $\mathbf{\$ 9 , 6 8 0}$ | $\$ 8,304$ | $\$ 7,078$ | $\$ 13,753$ | $\$ 9,548$ |
| $\quad$ Income tax paid and interest paid) | $\mathbf{\$ 1 . 1 4}$ | $\$ 0.97$ | $\$ 0.83$ | $\$ 1.60$ | $\$ 1.11$ |
| $\quad$-per share | $\mathbf{\$ 1 1 , 1 3 8}$ | $\$ 116,036$ | $\$ 113,904$ | $\$ 116,102$ | $\$ 111,154$ |
| Shareholders' equity | $\mathbf{\$ 1 3 . 7 1}$ | $\$ 13.57$ | $\$ 13.29$ | $\$ 13.54$ | $\$ 12.97$ |
| $\quad$-per share | $\mathbf{\$ 9 . 0 6}$ | $\$ 8.10$ | $\$ 9.85$ | $\$ 11.50$ | $\$ 8.40$ |
| Share price | $\mathbf{\$ 0 . 3 5}$ | $\$ 0.20$ | $\$ 0.40$ | $\$ 0.90$ | $\$ 0.40$ |



SHARE PRICE


TABLE OF CONTENTS
Message to the Shareholders2
Management Discussion and Analysis ..... 3
Financial Statements and Notes ..... 12
Directors and Officers ..... 21
Sales Offices and Distributions Centres ..... 22

## HEAD OFFICE

225 Goodfellow Street
Delson, Quebec
J5B 1V5
Canada


Toll-Free Canada: 1-800-361-6503
Tel.: 450-635-6511
Fax: 450-635-3729
info@goodfellowinc.com www.goodfellowinc.com

## MESSAGE TO THE SHAREHOLDERS

The most difficult winter at most of our customers carried through into Q3 and results were far from expectations. Sales again declined year to year by $\$ 4$ million for the quarter while overall margins remained relatively constant.

There continues to be a slowdown in the overall Canadian economy with it being more difficult to convince customers to inventory goods. Just-In-Time has become the norm everywhere. Quebec was particularly effected as the lead up to the election of April $7^{\text {th }}$ brought everything almost to a halt. There have been strong signs of confidence in most of the business community and some recovery since. All sectors and product groups were sluggish overall as retail and manufacturing were particularly hard hit in most areas.

Our traditional core hardwood and softwood lumber businesses continued strong led by healthy exports to the U.S. and offshore. Orders for fir timber remained strong particularly in the railroad and utility sectors.

We do not hold out any unusual expectations for the $4^{\text {th }}$ Quarter but clearly our year to August $31^{\text {st }}$ will be determined by the results to come. Our inventories remain high but should be in line for year-end.

Our new year-end will be November $30^{\text {th }}$ which should allow us to carry the traditional $4^{\text {th }}$ Quarter sales push to August $31^{\text {st }}$ into the 5 th Quarter - Sept./Oct./Nov. and to modify our inventory cycle to reach its low on November $30^{\text {th }}$.

We wish again to thank our shareholders for their continued patience and our many suppliers and customers for their continued confidence.

Sincerely,


Richard Goodfellow
President and CEO
July 10, 2014


Claude Garcia
Chairman

## PROSPECTIVE FINANCIAL INFORMATION

The following Management's Discussion and Analysis ("MD\&A") and Goodfellow Inc. (hereafter the "Company") interim unaudited consolidated financial statements were approved by the Audit Committee and the Board of Directors on July 10, 2014. The MD\&A should be read in conjunction with the Company's annual consolidated financial statements and MD\&A for the fiscal year ended August 31, 2013. The MD\&A provides a review of the significant developments and results of operations of the Company during the nine months ended May 31, 2014 compared to the nine months ended May 31, 2013. The interim unaudited consolidated financial statements ended May 31, 2014 and May 31, 2013 are prepared in accordance with International Financial Reporting Standards ("IFRS") and results are reported in Canadian dollars. All amounts in this MD\&A are in Canadian dollars unless otherwise indicated.

This MD\&A contains implicit and/or explicit forecasts, as well as forward looking statements on the objectives, strategies, financial position, operating results and activities of Goodfellow Inc. These statements are forward looking to the extent that they are based on expectations relative to markets in which the Company exercises its activities and on various assessments and assumptions. These expectations seemed reasonable to us at the time this report was written. Our actual results could however differ significantly from management's expectations if recognized or unrecognized risks affect our results or if our assessments or assumptions are inaccurate. For these reasons, we cannot guarantee the results of these forward looking statements. The MD\&A will give an insight into our past performance as well as the future strategies and key performance indicators as viewed by our management team at Goodfellow Inc. The Company disclaims any obligation to update or revise these forward-looking statements, except as required by applicable law.

Additional information relating to Goodfellow Inc., including the Annual Information Form and the Annual Report can be found on SEDAR at www.sedar.com.

## NON-IFRS MEASURES

Cash flow from operations (excluding non-cash working capital, income tax paid and interest paid), cash flow per share and return on shareholders equity are financial measures not prescribed by the International Financial Reporting Standards ("IFRS") and are not likely to be comparable to similar measures presented by other issuers. Management considers it to be useful information to assist knowledgeable investors in evaluating the cash generating capabilities of the Company.

## BUSINESS OVERVIEW

Goodfellow Inc. is one of Eastern Canada's largest independent remanufacturers and distributors of lumber products and hardwood flooring products. The company carries on the business of wholesale distribution of wood products and remanufacturing, distribution and brokerage of lumber. The Company sells to over 7000 customers who represent three main sectors - retail trade, industrial, and manufacturing. The company operates 11 distribution centres, 8 processing plants in Canada, and 1 distribution centre in the USA.

The Company's strength lies in its experienced sales force, focusing on an exceptional product mix and offering outstanding customer service combined with an experienced product management team and its ability to take advantage of opportunistic purchasing. Our focus, which is key to our business model, remains on value-added products with a diversified array of product offerings servicing our customers with value-added services and building strong business relations with key suppliers.

## HIGHLIGHTS FOR THE NINE MONTHS ENDED MAY 31, 2014

- Net income increased to $\$ 3.0$ million compared to $\$ 2.3$ million last year
- Earnings per share increased from $\$ 0.27$ to $\$ 0.35$
- Consolidated sales decreased from $\$ 345.7$ million to $\$ 339.8$ million
- Cash flow from operations (excluding non-cash working capital, income tax paid and interest paid) increased from $\$ 4.9$ million to $\$ 5.7$ million.
- Average Bank indebtedness increased from $\$ 43.8$ million to $\$ 44.1$ million
- Inventory average increased from $\$ 84.7$ million to $\$ 94.0$ million


## COMPARISON FOR THE NINE MONTHS ENDED MAY 31, 2014 AND MAY 31, 2013

Geographical Distribution of Sales for the Nine Months ended May 31, 2014


Sales in Canada during the first nine months of fiscal 2014 declined $7 \%$ compared to the same period a year ago mainly due to the poor weather conditions and a late spring season, the weak economy in Quebec and declining housing starts in the Eastern Canada. Total monthly average new housing starts in Canada decreased $1.3 \%$ to 188,800 units on average (Source: CMHC) for the nine months ended May 31, 2014 compared to 191,200 units in the corresponding period a year ago. Market prices of panel products during the first nine months of fiscal 2014 traded at lower prices compared to the same period a year ago. As such, the Random Lengths Structural Panel Composite Price Index average during the nine months ended May 31, 2014 decreased $21 \%$ compared to the corresponding period last year. Quebec sales dropped $17 \%$ affected by the weaker economy, a provincial election in the third quarter and lower demand from retailer's customer group due to the late spring season. Sales in Ontario increased $5 \%$ mainly due to the introduction of Trus Joist $\circledR_{\circledR}$ product line and strong core lumber sales. Atlantic Sales decreased $10 \%$ due the slower demand for flooring and plywood products impacted by the poor weather conditions during the long winter, decreased housing starts activity and lower panel market prices. Sales in Western Canada increased $8 \%$ with strong flooring sales, growing demand for our hardwood lumber and growth of our specialty composite decking in Alberta.

Sales in the United States for the first nine months ended May 31, 2104 increased $45 \%$ on a converted basis compared to the same period last year due to a major IPE project to rebuild the Long Beach boardwalk, industrial glulam projects and a strong demand for hardwood lumber. On a nonconverted basis, US denominated sales increased $35 \%$ compared to last year. The North Eastern states housing market maintained its improvement over the same period last year and according to the US Census Bureau, housing starts increased $18 \%$ for the nine months ended May 31, 2104 compared to the same period a year ago. The average USD/CAD exchange rate for the first nine months of fiscal 2014 was up $7.4 \%$ ( 1.0758 vs 1.0019 last year). Finally, Export sales increased $37 \%$ during the first nine months of fiscal 2014 compared to the same period a year ago mainly due to increasing demand for hardwood and cedar lumber products in Asia and Europe.

These previously discussed factors impacted to various degrees our sales mix during the first nine months of fiscal 2014. Flooring sales decreased $2.5 \%$ compared to the corresponding period last year. The flooring sales decrease was mainly impacted by the slower demand in Quebec and the Atlantic region and the declining housing starts in Canada. Specialty and Commodity Panel sales decreased $17 \%$ compared to the corresponding period last year. Demand for panel products was impacted by declining market prices for commodity plywood compared to prior quarters, the slow housing market and overstock in the market place. Building Materials sales increased $7 \%$ compared to the corresponding period last year. Building Material sales improved due to the addition of roofing shingles and new composite decking products generating growth compared to the first nine months a year ago. Finally, our core lumber business sales increased 4\% compared to the corresponding period last year. Lumber sales were strong due to the strong performance of our hardwood lumber and Fir product line and the addition of the Trus Joist ${ }^{\circledR}$ product line in Ontario.

Product Distribution of Sales for the First Nine Months ended May 31, 2014


## Cost of Goods Sold

Cost of goods sold for the first nine months of fiscal 2014 was $\$ 275.0$ million compared to $\$ 281.2$ million for the corresponding period a year ago. Cost of purchased goods decreased $2.2 \%$ compared to last year reflecting the reduced sales activities and the lower prices panel. Total freight and logistics cost decreased $7 \%$ compared to the same period a year ago. As a percentage of sales, total freight costs decreased $0.5 \%$ compared to last year. Average gas and diesel purchased prices during the first nine months increased approximately $7 \%$ compared to the corresponding period a year ago. Gross profits increased $0.4 \%$ during the first nine months ended May 31, 2014 compared to last year while gross margins increased from $18.7 \%$ to $19.1 \%$ due to pricing discipline and increased value-added lumber in our product mix.

## Selling, Administrative and General Expenses

Selling, Administrative and General Expenses for the first nine months ended May 31, 2014 were $\$ 59.1$ million compared to $\$ 59.8$ million for the corresponding period last year. Selling, Administrative and General Expenses decreased $1.2 \%$ compared to the first nine months last year due to reduced operations staff levels, lower bad debts and cost control measures on variable costs.

## Net Financial Cost

Net financial costs for the first nine months ended May 31, 2014 were $\$ 1.4$ million (same as last year). The Canadian prime rate remained unchanged at $3.00 \%$ during the first nine months. The average US prime rate remained unchanged compared to last year at $3.25 \%$ for the first nine months. Average bank indebtedness during the first nine months ended May 31, 2014 was $\$ 44.1$ million compared to $\$ 43.8$ million for the corresponding period last year. Average inventory during the first nine months ended May 31, 2014 was $\$ 94.0$ million compared to $\$ 84.7$ million for the same period last year.

## HIGHLIGHTS FOR THE THREE MONTHS ENDED MAY 31, 2014

- Net earnings decreased from $\$ 2.5$ million last year to $\$ 2.1$ million
- Earnings per share decreased from $\$ 0.29$ to $\$ 0.25$.
- Consolidated sales decreased from $\$ 138.2$ million last year to $\$ 134.0$ million.
- Cash flow from operations (excluding non-cash working capital, income tax paid and interest paid) decreased from $\$ 4.2$ million to $\$ 3.7$ million
- Average Bank indebtedness decreased from $\$ 66.4$ million to $\$ 65.4$ million
- Inventory average increased from $\$ 90.6$ million to $\$ 99.9$ million


## COMPARISON FOR THE THREE MONTHS ENDED MAY 31, 2014 AND MAY 31, 2013

Geographical Distribution of Sales for the Third Quarter ended May 31, 2014


Sales in Canada during the third quarter of fiscal 2014 declined $3 \%$ compared to the same period a year ago mainly due to the late spring season and poor weather affecting demand from our seasonal products and our retailer's customer group. Total monthly average new housing starts in Canada remained level with last year at 184,200 units on average (Source: CMHC) for the three months ended May 31, 2014. Market prices of panel products during the third quarter traded at lower prices compared to the same period a year ago. As such, the Random Lengths Structural Panel Composite Price Index average during the three months ended May 31, 2014 decreased $25 \%$ compared to the corresponding period last year. Quebec sales dropped $16 \%$ due to weak demand from retailer's customer group and the slower demand from our manufacturing group. Sales in Ontario increased $2 \%$ mainly due to strong traditional value-added lumber sales, the introduction of Trus Joist $\mathbb{R}$ product line and strong hardwood sales. Atlantic region sales decreased $15 \%$ due the poor weather and late spring season affecting demand for seasonal products and panel products impacted by the slow housing starts and decreasing market prices for structural panels. Western Canada sales increased $6 \%$ with growth in most product lines except panel due to lower market prices.

Sales in the United States for the third quarter ended May 31, 2014 increased $45 \%$ on a converted basis compared to the same period last year due to strong demand industrial projects and hardwood lumber. On a non-converted basis, US denominated sales increased $34 \%$ compared to last year. The North Eastern states housing market continued its progression during the third quarter and according to the US Census Bureau, housing starts increased $27 \%$ during the three months ended May 31, 2014 compared to the same quarter a year ago. The average USD/CAD exchange rate for the third quarter of fiscal 2014 was up $7.7 \%$ ( 1.0997 vs 1.0211 last year). Finally, Export sales increased $47 \%$ during the third quarter of fiscal 2014 compared to the same period a year ago mainly due to increasing demand for hardwood lumber products in Asia and Europe.

These previously discussed factors impacted to various degrees our sales mix for the third quarter of fiscal 2014. Flooring sales decreased $5 \%$ compared to the corresponding period last year. The flooring sales decrease was mainly due to the slower demand in Ontario and Quebec. Specialty and Commodity Panel sales decreased $18 \%$ compared to the corresponding period last year. Demand for panel products was impacted by decreasing market prices for commodity plywood (Random Lengths Structural Panel Composite Price Index average down $25 \%$ ) compared to prior last year and the slow housing market. Building Materials sales increased $10 \%$ compared to the corresponding period last year. Building Material sales performance was mainly due to the growth in composite decking and roofing shingles products. Finally, lumber sales decreased $1 \%$ compared to the corresponding period last year. Lumber sales were impacted by the sharp decline in treated wood lumber sales and commodity spruce lumber. This decline was mitigated by the growth of our hardwood lumber and value-added product lines.

## Product Distribution of Sales for the Third Quarter ended May 31, 2014



## Cost of Goods Sold

Cost of goods sold for the third quarter of fiscal 2014 was $\$ 109.3$ million compared to $\$ 112.7$ million for the corresponding period a year ago. Cost of purchased goods decreased $3.0 \%$ compared to last year reflecting the reduced sales activities and the declining panel prices during the third quarter. Total freight and logistics cost decreased $11 \%$ compared to the same period a year ago. As a percentage of sales, total freight costs decreased $0.6 \%$ compared to last year. Average gas and diesel purchased prices during the third quarter increased approximately $9 \%$ compared to the third quarter a year ago. Gross profits decreased $3 \%$ during the third quarter ended May 31, 2014 compared to last year while gross margins remained level with last year at $18.5 \%$.

## Selling, Administrative and General Expenses

Selling, Administrative and General Expenses for the third quarter ended May 31, 2014 were $\$ 21.2$ million ( $\$ 21.5$ million as last year). Selling, Administrative and General Expenses decreased due to cost control measures on variable costs and reduced operations staff levels across the Company.

## Net Financial Cost

Net financial costs for the third quarter of fiscal 2014 were $\$ 0.6$ million (same a year ago). The Canadian prime rate remained unchanged at $3.00 \%$ during the third quarter. The average US prime rate remained unchanged compared to last year at $3.25 \%$ for the third quarter. Average bank indebtedness during the third quarter of fiscal 2014 was $\$ 65.4$ million compared to $\$ 66.4$ million for the corresponding period last year. Average inventory during the third quarter of fiscal 2014 was $\$ 99.9$ million compared to $\$ 90.6$ million for the same period last year reflecting the increased demand for value-added products which requires a longer processing cycle.

## SUMMARY OF THE LAST EIGHT MOST RECENTLY COMPLETED QUARTERS

(In thousands of dollars, except earnings per share)

|  | Aug -2013 <br> (revised) | Nov -2013 | Feb-2014 | May-2014 |
| :--- | :---: | :---: | :---: | :---: |
| Sales | $\$ 137,814$ | $\$ 110,366$ | $\$ 95,355$ | $\$ 134,035$ |
| Net Earnings | $\$ 2,973$ | $\$ 1,166$ | $\$(277)$ | $\$ 2,078$ |
|  |  |  |  |  |
| Earnings per share Basic and Diluted | $\$ 0.35$ | $\$ 0.14$ | $\$(0.04)$ | $\$ 0.25$ |


|  | Aug -2012 | Nov -2012 | Feb -2013 | May -2013 |
| :--- | :---: | :---: | :---: | :---: |
| Sales | $\$ 152,285$ | $\$ 112,047$ | $\$ 95,429$ | $\$ 138,195$ |
|  |  |  |  |  |
| Net Earnings | $\$ 2,518$ | $\$ 739$ | $\$(918)$ | $\$ 2,485$ |
|  |  |  |  |  |
| Earnings per share Basic and Diluted | $\$ 0.29$ | $\$ 0.09$ | $\$(0.11)$ | $\$ 0.29$ |

## STATEMENT OF FINANCIAL POSITION

## Total Assets

Total assets at May 31, 2014 increased from $\$ 228.6$ million a year ago to $\$ 233.3$ million. Cash and cash equivalents at May 31, 2014 closed at $\$ 0.4$ million ( $\$ 0.3$ million last year). Trade and other receivable at May 31, 2014 closed at $\$ 86.4$ million compared to $\$ 95.5$ million last year reflecting the lower sales during the third quarter and higher allowance for bad debts provision. Inventories at May 31, 2014 closed at $\$ 102.2$ million compared to $\$ 91.1$ million last year reflecting the increased commitment toward value-added lumber products. Prepaid expenses at May 31, 2014 closed at $\$ 5.0$ million ( $\$ 5.8$ million last year) reflecting lower levels of imported goods. Defined benefit plan assets closed at $\$ 1.5$ million at May 31, 2014 (see reconciliation under heading CHANGES IN ACCOUNTING POLICIES).

## Property, Plant and equipment

Property, plant and equipment at May 31, 2014 closed at $\$ 37.8$ million compared to $\$ 35.8$ million a year ago. Capital expenditures during the first nine months of fiscal 2014 amounted to $\$ 4.4$ million ( $\$ 2.1$ million for the corresponding period a year ago). Property, plant and equipment capitalized during the first nine months ended May 31, 2014 included the acquisition of our Drummondville, Qc plant, the construction of new warehouses in Campbellville, Ont, asphalt paving, computers, and yard equipment. Proceeds on disposal of capital assets during first nine months of fiscal 2014 amounted to $\$ 10$ thousand (nil for the corresponding period a year ago). Depreciation of Property, Plant and Equipment during the first nine months of fiscal 2014 was $\$ 2.0$ million (same for the corresponding period a year ago). Historically, capital expenditures in general have been capped at depreciation levels. Capital expenditures were financed from operational cash flows except for an unsecured promissory note of $\$ 0.8$ million US in the acquisition of Drummondville.

## Total Liabilities

Total liabilities at May 31, 2014 closed at $\$ 114.9$ million ( $\$ 118.9$ million last year). Bank indebtedness closed at $\$ 76.3$ million compared to $\$ 76.0$ million last year. Trade and other payables closed on May 31, 2014 at $\$ 32.5$ million compared to $\$ 31.6$ million a year ago. Trade and other payables reflect the higher level of trade payables, higher accruals for goods in transit and lower sales tax owed due to lower sales levels. Income tax payable at May 31, 2014 closed at $\$ 0.4$ million compared to $\$ 0.3$ million last year. Provision at May 31, 2014 closed at $\$ 1.5$ million ( $\$ 1.4$ million last year). Long term debt closed at $\$ 0.8$ million ( $\$ 150$ thousand last year). Long term debt is composed of $\$ 150$ thousand governmental funding contribution for our Deer Lake plant in the form of a non-interest bearing long term debt repayable starting in March 2014 over 3 years and an unsecured promissory note of $\$ 0.8$ million US repayable over 5 years. Deferred income taxes at May 31, 2014 closed at $\$ 2.4$ million compared to a deferred tax asset of $\$ 167$ thousand a year ago (see reconciliation under heading CHANGES IN ACCOUNTING POLICIES). Defined benefit plan obligations closed at $\$ 0.8$ million at May 31,2014 compared to $\$ 9.4$ million a year ago resulting from the change in accounting policies on September 1, 2013 (see reconciliation under heading CHANGES IN ACCOUNTING POLICIES).

## Shareholders' Equity

Total Shareholders' Equity at May 31, 2014 increased to $\$ 118.4$ million from $\$ 109.7$ million last year (see reconciliation under heading CHANGES IN ACCOUNTING POLICIES). The Company generated a return on equity of $3.3 \%$ during the first nine months of fiscal 2014 compared to $2.8 \%$ for the corresponding period a year ago. Market share price closed at $\$ 9.65$ per share on May 31, 2014 ( $\$ 8.26$ last year). Share book value at May 31, 2014 was $\$ 13.92$ per share ( $\$ 12.89$ last year). Share capital closed at $\$ 9.2$ million (same as last year). On February 16, 2012, the Company announced that it had received the required regulatory approvals to reinstate its program to acquire common shares listed on the Toronto Stock Exchange (the "TSX") for the period between February 20, 2012 and February 19, 2013 at the latest. During the first nine months of fiscal 2014, the Company did not redeem any shares ( 1,800 shares in the corresponding period last year at an average price of $\$ 7.80$ per share for a total consideration of $\$ 14$ thousand). The excess of the total consideration paid over the carrying amount of the shares, in the amount of $\$ 12$ thousand was applied against retained earnings. Shares repurchased were then cancelled. The Company did not renew its Normal Course Issuer Bid as at February 19, 2013. Eligible dividend payments during the first nine months of fiscal 2014 amounted to $\$ 1.7$ million or $\$ 0.20$ per share compared to $\$ 1.3$ million or $\$ 0.15$ per share paid in the corresponding period last year.

## LIQUIDITY AND CAPITAL RESOURCES

## Financing

The Company has renewed its credit agreement with two chartered Canadian banks. The credit agreement has a maximum revolving operating facility of $\$ 90$ million renewable after 454 days in May 2015. At May 31, 2014, the Company was using $\$ 67.2$ million of its facility compared to $\$ 62$ million a year ago. The loans are secured by a first ranking security on the universality of the movable property of the Company. At May 31, 2014, all covenant ratios were respected. The Company's business follows a seasonal pattern with sales activities traditionally higher in the third and fourth quarter. As a result, cash flow requirements are generally higher during these periods. The current facility is considered by management to be adequate to support our current forecasted cash flow requirements. Source of funding and access to capital is disclosed in details under LIQUIDITY AND RISK MANAGEMENT IN THE CURRENT ECONOMIC CONDITIONS.

## Cash Flow

Cash flow from operating activities for the first nine months of fiscal 2014 increased to $\$(42.4)$ million from $\$(40.9)$ million for the same period last year. The increase was mainly due to changes in non-cash working capital increasing to \$(39.9) million compared to $\$(39.4)$ million a year ago and increased income tax paid to $\$(1.6)$ million compared to $\$(0.7)$ million last year. Cash flow from operations (excluding non-cash working capital, income tax paid and interest paid) increased from $\$ 4.9$ million to $\$ 5.7$ million due to the improved net earnings. Financing activities during the first nine months of fiscal 2014 increased $\$ 37.3$ million compared to $\$ 32.9$ million for the same period last year. Financing activities reflects the increased cash flow requirements linked with the increased inventory commitment during the first nine months of fiscal 2014 and acquisition of our Drummondville plant for a total consideration of $\$ 3.4$ million. This acquisition was financed through our current line of credit and an unsecured promissory note of $\$ 0.8$ million US (Long Term debt of $\$ 0.9$ million CAD). Bank debt during the first nine months of fiscal 2014 increased $\$ 38.2$ million compared to $\$ 34.0$ million during the corresponding period a year ago. Financing activities also include the eligible dividend payments totaling $\$ 1.7$ million or $\$ 0.20$ per share during the first nine months of fiscal 2014 compared to $\$ 1.3$ million or $\$ 0.15$ per share paid in the corresponding period last year. Investing activities during the first nine months of fiscal 2014 were $\$ 4.4$ million ( $\$ 2.1$ million for the corresponding period a year ago) (See Property, plant and equipment for more details).

The Company's objectives remain substantially unchanged from those included in the Company's Annual MD\&A contained in its 2013 Annual report. For the nine months ended May 31, 2014, the Company achieved the following results regarding its capital management objectives:

|  | As at <br> May 31, <br> 2014 | As at <br> May 31, <br> 2013 |
| :--- | :---: | :---: |
| Capital management |  |  |
| Debt-to-capitalization ratio | $\mathbf{3 6 . 7 \%}$ | $34.8 \%$ |
| Return on shareholders' equity | $\mathbf{3 . 3 \%}$ | $2.8 \%$ |
| Current ratio | $\mathbf{1 . 8}$ | 1.8 |
| Debt service coverage | $\mathbf{1 . 5}$ | 1.7 |

For the Company, Debt-to-capitalization ratio represents the funded debt over total shareholders equity while debt service coverage includes Net earnings plus amortization/depreciation and interest expense divided by principal repayment, interest payments and lease payments.

## LIQUIDITY AND RISK MANAGEMENT IN THE CURRENT ECONOMIC CONDITIONS

The risk and uncertainty factors affecting the Company in the future remain substantially unchanged from those included in the Company's Annual MD\&A contained in its 2013 Annual report. For further information, the principal risk factors to which the Company is exposed are described in the Management's Discussion and Analysis contained in its 2013 Annual Report as well as in the 2013 Annual Information Form available on SEDAR (www.sedar.com). Only those factors with variability components are described below:

## Cost Structure, Working Capital Requirements and Debt Service

Furthermore, the Company benefits from a strong balance sheet and a healthy financial position:

1. At May 31, 2014, its total debt to capitalization ratio stood at $36.7 \%$ compared to $34.8 \%$ a year ago.
2. The $\$ 90$ million revolving credit facility was renewed for an additional 454 days to May 2015.

## COMMITMENTS AND CONTINGENCIES

As at May 31, 2014, the minimum future rentals payable under long-term operating leases, for offices, warehouses, vehicles, yards and equipment, did not materially change and are as follows:

| Contractual obligations |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Payments due by Period (in thousands of dollars) | Less than | $1-3$ |  |  |
| 1 year | Years | $4-5$ | Years | After <br> 5 years |  |
| Operating Leases | 15,982 | 1,224 | 7,044 | 2,981 | 4,733 |
| Purchase obligations | 376 | 376 | - | - | - |
| Total Contractual Obligations | $\mathbf{1 6 , 3 5 8}$ | $\mathbf{1 , 6 0 0}$ | $\mathbf{7 , 0 4 4}$ | $\mathbf{2 , 9 8 1}$ | $\mathbf{4 , 7 3 3}$ |

## RISKS AND UNCERTAINTIES

The risks and uncertainty factors affecting the Company in the future remains substantially unchanged from those included in the Company's Annual MD\&A contained in its 2013 Annual report. Only those factors with variability components are described below:

## Dependence on Major Customers

The Company does not have long term contracts with any of its customers. Distribution agreements are usually awarded annually and can be revoked. Only one major customer exceeds the $10 \%$ of total company sales threshold. Total sales consisting primarily of various wood products for that customer represent approximately $\$ 34.5$ million or $10.2 \%$ of total sales during the nine months ended May 31,2014 compared to $\$ 42.8$ million or $12.4 \%$ in the corresponding period last year. The loss of any major customer could have a material effect on the Company's results, operations and financial positions.

The following are the contractual maturities of financial liabilities as at May 31, 2014:
(in thousands of dollars)

| Financial Liabilities |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Carrying <br> Amount | Contractual cash <br> flows | 0 to 6 <br> Months | 6 to 12 <br> Months | 12 to 36 <br> months |
| Bank indebtedness | 76,326 | 76,326 | 76,326 | - | - |
| Trade and other payables | 32,522 | 32,522 | 32,522 | - | - |
| Long Term Debt | 985 | 985 | 108 | 108 | 769 |
| Total Financial Liabilities | $\mathbf{1 0 9 , 8 3 3}$ | $\mathbf{1 0 9 , 8 3 3}$ | $\mathbf{1 0 8 , 9 5 6}$ | $\mathbf{1 0 8}$ | $\mathbf{7 6 9}$ |

## Currency Risk

As at May 31, 2014, the Company had the following currency exposure on;
Financial assets and liabilities measured at amortized costs

| (in thousands of dollars) | USD | GBP | Euro |
| :--- | ---: | ---: | ---: |
| Cash and cash equivalents | 372 | 330 | 6 |
| Trade and other receivables | 7,618 | 282 | - |
| Trade and other payables | $(8,325)$ | $(40)$ | $(163)$ |
| Long term debt | $(782)$ | - | $\mathbf{( 1 5 7 )}$ |
| Total exposure | $\mathbf{( 1 , 1 1 7 )}$ | $\mathbf{5 7 2}$ |  |
| CAD exchange rate at May 31, 2014 | 1.0842 | 1.8173 | 1.4779 |
| Impact on Net Income based on a fluctuation of 5\% | $\mathbf{( 4 3 )}$ | $\mathbf{3 7}$ | $\mathbf{( 8 )}$ |

## Credit Risk

The Company is exposed to credit risks from customers. As a result of having a diversified customer mix, this risk is alleviated by minimizing the amount of exposure the Company has to any one customer. Additionally, the Company has a system of credit management to mitigate the risk of losses due to insolvency or bankruptcy of its customers. It also utilizes credit insurance for foreign accounts to reduce the potential for credit losses in foreign countries. Finally, the Company has adopted a credit policy that defines the credit conditions to be met by its customers and specific credit limit for each customer is established and regularly revised. Accounts receivable over 60 days past their due date and not impaired represents $0.8 \%(1.4 \%$ on May 31, 2013) of total receivables at May 31, 2014. Receivable days outstanding averaged 59 days ( 64 days last year). Based on historical payment behaviour and current credit information and experience available, the Company believes that, apart from the above, no impairment allowance is necessary in respect of trade receivables not past due or past due. The Company does not have long term contracts with any of its customers. Distribution agreements are usually awarded annually and can be revoked. Only one major customer exceeds the $10 \%$ of total
company sales threshold. Total sales consisting primarily of various wood products for that customer represent approximately $\$ 34.5$ million or $10.2 \%$ of total sales during the nine months ended May 31, 2014 compared to $\$ 42.8$ million or $12.4 \%$ in the corresponding period last year The loss of any major customer could have a material effect on the Company's results, operations and financial position. The carrying amounts of financial assets represent the maximum credit exposure.

## RELATED PARTY TRANSACTIONS

The Related Party Transactions remains substantially unchanged from those included in the Company's Annual MD\&A contained in its 2013 Annual report.

## CRITICAL ACCOUNTING ESTIMATES

The critical accounting estimates remain substantially unchanged from those included in the Company's Annual MD\&A contained in its 2013 Annual report.

## SIGNIFICANT ACCOUNTING POLICIES

The Company's significant accounting policies are described in Note 3 to the consolidated financial statements for the year ended August 31, 2013.

## CHANGES IN ACCOUNTING POLICIES

The changes in accounting policies remain substantially unchanged from those included in its 2013 Annual report with the exception of the following;

International Accounting Standards ("IAS") 19 Employee Benefit
Amendments to IAS 19, Employee Benefits include the elimination of the option to defer the recognition of gains and losses, enhancing the guidance around measurement of plan assets and defined benefit obligations, streamlining the presentation of charges in assets and liabilities arising from defined benefit plans and the introduction of enhanced disclosures for defined benefit plans. The amendments are effective for annual periods beginning on or after January 1, 2013. The Company implemented this standard retrospectively in the first quarter of the current fiscal year ending November 30, 2014 (see SUBSEQUENT EVENT). The Impact arising from the adoption of the amendments to IAS 19R is summarized as follows;

## Condensed Consolidated Balance Sheets

(in thousands of dollars)

|  |  | As presented | Restatements |
| :--- | ---: | ---: | ---: |
| As restated |  |  |  |
|  |  | $(666)$ | - |
| Pension Asset | 666 | 9,377 | 9,377 |
| Pension Liability | - | 167 | 167 |
| Deferred Tax Asset | - | $(2,514)$ | - |
| Deferred Income Tax | 2,514 | $(6,513)$ | 100,540 |


| Statement of Comprehensive Income (in thousands of dollars) | For the Nine months ended May 31, 2013 |  |  |
| :---: | :---: | :---: | :---: |
|  | As presented | Restatements | As restated |
| Income Before Taxes | 3,248 | - | 3,248 |
| Income Taxes | 942 | - | 942 |
| Net Income | 2,306 | - | 2,306 |
| Other Comprehensive Income |  | - | - |

## Condensed Consolidated Balance Sheets

(in thousands of dollars)

|  | As presented | Restatements | As restated |
| :--- | ---: | ---: | ---: |
|  |  | $(940)$ | 1,041 |
| Pension Asset | 1,981 | 694 | 1,666 |
| Pension Liability | 972 | $(441)$ | 2,393 |
| Deferred Income Tax | 2,834 | $(1,191)$ | 107,986 |

Statement of Comprehensive Income
(in thousands of dollars)

Income Before Taxes
Income Taxes
Net Income
Other Comprehensive Income

| For the fiscal year ended August 31, 2013 |  |  |  |
| ---: | ---: | ---: | :---: |
| As presented | Restatements | As restated |  |
|  |  |  |  |
| 7,314 | $(7)$ | 7,307 |  |
| 2,030 | $(2)$ | 2,028 |  |
| 5,284 | $(5)$ | 5,279 |  |
| - | 6,176 | 6,176 |  |

## IMPACT OF ACCOUNTING PRONOUNCEMENTS NOT YET IMPLEMENTED

The accounting pronouncements not yet implemented remain substantially unchanged from those included in the Company's Annual MD\&A contained in its 2013 Annual report.

## DISCLOSURE OF OUTSTANDING SHARE DATA

At May 31, 2014, there were $8,506,554$ common shares issued (same last year). The Company has authorized an unlimited number of common shares to be issued, without par value. On February 16, 2012, the Company announced that it had received the required regulatory approvals to reinstate its program to acquire common shares listed on the Toronto Stock Exchange (the "TSX") for the period between February 20, 2012 and February 19, 2013 at the latest. During the first nine months of fiscal 2014, the Company did not redeem any shares ( 1,800 shares in the corresponding period last year at an average price of $\$ 7.80$ per share for a total consideration of $\$ 14$ thousand). The excess of the total consideration paid over the carrying amount of the shares, in the amount of $\$ 12$ thousand was applied against retained earnings. Shares repurchased were then cancelled. The Company did not renew its Normal Course Issuer Bid as at February 19, 2013. At July 10, 2014, there were $8,506,554$ common shares outstanding.

## SUBSEQUENT EVENT

The Company announced on June 13, 2014 that Richard Goodfellow, President and Chief Executive Officer of Goodfellow Inc., had decided to retire on November 30, 2014. The Board of Directors have retained the services of J. Robert Swidler and Associates to advise in the choice of a new Company leader. This firm will evaluate both internal and external candidates. The Board of Directors of Goodfellow Inc. expects to make an announcement by November 30, 2014.

## OUTLOOK

During Fiscal 2013-2014, Management will focus on growing sales while maintaining margin discipline and keep looking for growth opportunity to increase its market share by introducing and researching new product venture. Our focus on value-added product lines will continue to be at the forefront of our core strategy. Management is committed to keep operating costs in line with the variability of the economic situation. CMHC is forecasting the housing starts to remain mostly unchanged in calendar 2014. The annualized average housing starts are expected to moderate to 181,100 units in 2014 (Source: CMHC Q2-2014). Home sales are expected to rise moderately in line with economic conditions over the forecast horizon. The acquisition of our Drummondville plant at the end of February 2014 will secure our production capacity to face future growth in traditional core lumber business for years to come. The Company's strong balance sheet and low debt leverage enables us to take advantage of purchasing or investing opportunities such challenging economic conditions bring while maintaining our profitability in all products and regional areas. In the United States, the housing market has gradually picked up some momentum in the past 12 months which should indicate some progress ahead. We remain cautiously optimistic.

## CERTIFICATION

## Disclosure Controls and Procedures

The Company's management is responsible for establishing and maintaining appropriate control systems, procedures and information systems, thereby ensuring that the information it discloses is reliable and complete. The Company applies financial information disclosure rules and takes the necessary actions to comply with new accounting standards once they come into force. The Company also applies the standards set by the capital markets regulatory authorities. The Chief Executive Officer and the Chief Financial Officer together with Management, after evaluating the effectiveness of the Company's internal control systems, procedures and information systems as of May 31, 2014 concluded that the Company's internal control systems, procedures and information systems were effective. The evaluation was performed in accordance with the Committee of Sponsoring Organizations of the Treadway Commission (COSO 1992) control framework adopted by the Company.

## Internal Control over Financial Reporting

The Chief Executive Officer and the Chief Financial Officer are responsible for establishing and maintaining appropriate internal controls over financial reporting (ICFR) to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements in accordance with IFRS, The Chief Executive Officer and the Chief Financial Officer together with Management, after evaluating the effectiveness of the Company's internal control over financial reporting as of May 31, 2014 concluded that the Company's internal control over financial reporting was effective.

Delson, July 10, 2014


Richard Goodfellow
President and C.E.O.


Pierre Lemoine, CPA, CMA
Vice President and C.F.O.

Under National Instrument 51-102 "Continuous Disclosure Obligations", if an auditor has not performed a review of the interim financial statements, they must be accompanied by a notice indicating that the financial statements have not been reviewed by an auditor.

The Company's independent auditors, KPMG LLP., has not performed a review of these financial statements in accordance with standards established by the Canadian Institute of Chartered Accountants for a review of interim financial statements by an entity's auditor.

The accompanying unaudited interim financial statements of the company have been prepared by and are the responsibility of the Company's management.

## GOODFELLOW INC.

Consolidated Statements of Comprehensive Income
(in thousands of dollars, except per share amounts)
Unaudited

|  | $\begin{array}{c}\text { Nine months } \\ \text { ended May 31 }\end{array}$ |  | $\begin{array}{c}\text { Three months } \\ \text { ended May 31 }\end{array}$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 2014 |  |  |  |  |$)$

GOODFELLOW INC.
Consolidated Statements of Financial Position
(in thousands of dollars)
Unaudited

|  | $\begin{array}{r} \text { May } 31 \\ 2014 \end{array}$ | $\begin{array}{r} \text { May } 31 \\ 2013 \\ \text { (Restated) } \end{array}$ | $\begin{array}{r} \hline \text { August } 31 \\ 2013 \\ \text { (Restated) } \end{array}$ |
| :---: | :---: | :---: | :---: |
|  | \$ | \$ | \$ |
| Assets |  |  |  |
| Current Assets |  |  |  |
| Cash and cash equivalents | 394 | 278 | 197 |
| Trade and other receivables | 86,380 | 95,491 | 72,838 |
| Income taxes receivable |  | - | - |
| Inventories | 102,153 | 91,054 | 74,255 |
| Prepaid expenses | 5,014 | 5,774 | 3,433 |
| Total Current Assets | 193,941 | 192,597 | 150,723 |
| Non-Current Assets |  |  |  |
| Property, plant and equipment | 37,807 | 35,823 | 35,422 |
| Defined benefit plan asset | 1,531 | - | 1,041 |
| Deferred tax asset | - | 167 | - |
| Total Non-Current Assets | 39,338 | 35,990 | 36,463 |
|  | 233,279 | 228,587 | 187,186 |
| Liabilities Current liabilities |  |  |  |
|  |  |  |  |
| Bank indebtedness | 76,326 | 75,997 | 34,169 |
| Trade and other payables | 32,522 | 31,638 | 29,457 |
| Income taxes payable | 359 | 292 | 742 |
| Current portion of long term debt | 216 | - | 38 |
| Total Current Liabilities | 109,423 | 107,927 | 64,406 |
| Non-Current Liabilities |  |  |  |
| Provisions | 1,502 | 1,441 | 1,471 |
| Long Term Debt | 769 | 150 | 112 |
| Deferred income taxes | 2,393 | - | 2,393 |
| Defined benefit plan obligation | 788 | 9,377 | 1,666 |
| Total Non-Current Liabilities | 5,452 | 10,968 | 5,642 |
|  | 114,875 | 118,895 | 70,048 |
| Shareholders' equity |  |  |  |
| Share capital | 9,152 | 9,152 | 9,152 |
| Retained earnings | 109,252 | 100,540 | 107,986 |
|  | 118,404 | 109,692 | 117,138 |
|  | 233,279 | 228,587 | 187,186 |

GOODFELLOW INC.
Consolidated Statements of Cash Flows
(in thousands of dollars)
Unaudited

|  | Nine months ended May 31 |  | Three months ended May 31 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2014 | 2013 | 2014 | 2013 |
|  | \$ | \$ | \$ | \$ |
| Cash Flows Used in Operating Activities |  |  |  |  |
| Net Earnings | 2,967 | 2,306 | 2,078 | 2,485 |
| Adjustments for: |  |  |  |  |
| Depreciation | 2,042 | 2,049 | 765 | 701 |
| Accretion expense on environmental provision | 31 | (1) | 11 | (16) |
| Gain on disposal of fixed assets | (5) | - | - | - |
| Income tax expense | 1,212 | 942 | 849 | 1,015 |
| Interest expense | 841 | 775 | 397 | 364 |
| Funding in excess of pension plan expense | $(1,367)$ | $(1,177)$ | (362) | (308) |
|  | 5,721 | 4,894 | 3,738 | 4,241 |
| Changes in non-cash working capital items | $(39,853)$ | $(39,403)$ | $(34,442)$ | $(34,343)$ |
| Interest paid | (945) | (822) | (417) | (362) |
| Income taxes paid | $(1,596)$ | (671) | (453) | (211) |
|  | $(42,394)$ | $(40,896)$ | $(35,312)$ | $(34,916)$ |
| Cash Flows From (Used In) Financing Activities |  |  |  |  |
| (Decrease) Increase in bank loans | $(3,800)$ | 1,000 | $(9,800)$ | $(7,000)$ |
| Increase in banker's acceptances | 42,000 | 33,000 | 40,000 | 37,000 |
| Long term debt | 835 | 150 | (74) | - |
| Redemption of shares | - | (14) |  | - |
| Dividends paid | $(1,701)$ | $(1,275)$ | - | - |
|  | 37,334 | 32,861 | 30,126 | 30,000 |
| Cash Flows Used In Investing Activities |  |  |  |  |
| Acquisition of property, plant and equipment | $(4,431)$ | $(2,128)$ | (477) | (271) |
| Proceeds on disposal of capital assets | 10 | - | - |  |
|  | $(4,421)$ | $(2,128)$ | (477) | (271) |
| Net cash outflow | $(3,760)$ | $(5,269)$ | $(1,925)$ | (946) |
| Cash position, beginning of year | $(4,972)$ | $(8,450)$ | $(6,807)$ | $(12,773)$ |
| Cash position, end of year | $(8,732)$ | $(13,719)$ | $(8,732)$ | $(13,719)$ |
| Cash position is comprised of : |  |  |  |  |
| Cash and cash equivalents | 394 | 278 | 394 | 278 |
| Bank overdraft | $(9,126)$ | $(13,997)$ | $(9,126)$ | $(13,997)$ |
|  | $(8,732)$ | $(13,719)$ | $(8,732)$ | $(13,719)$ |

GOODFELLOW INC.
Consolidated Statements of Change in Shareholders' Equity
For The Nine Months Ended May 31, 2014 and 2013
(in thousands of dollar)
Unaudited

|  | Share <br> Capital | Retained <br> Earnings | Total |
| :--- | ---: | ---: | ---: |
| Balance as at August 31, 2012 | $\$$ | $\$$ | $\$$ |
| Net earnings | 9,154 | 99,521 | 108,675 |
| Transactions with owners, recorded directly in shareholders' <br> equity | - | 2,306 | 2,306 |
| Dividends <br> Redemption of Shares |  |  |  |
| Balance as at May 31, 2013 | $(2)$ | $(1,275)$ | $(12,275)$ |


| Balance as at August 31, 2013 | 9,152 | 107,986 | 117,138 |
| :--- | ---: | ---: | ---: |
| Net earnings | - | 2,967 | 2,967 |
| Transactions with owners, recorded directly in shareholders' <br> equity |  |  |  |
| Dividends | - | $(1,701)$ | $(1,701)$ |
| Balance as at May 31, 2014 | $\mathbf{9 , 1 5 2}$ | $\mathbf{1 0 9 , 2 5 2}$ | $\mathbf{1 1 8 , 4 0 4}$ |

## 1. Status and nature of activities

Goodfellow inc. (hereafter the "Company"), incorporated under the Canada Business Corporations Act, carries on various business activities related to remanufacturing and distribution of lumber and wood products. The Company's head office and primary place of business is located at 225 Goodfellow Street in Delson (Quebec), Canada, J5B 1V5.

The condensed interim consolidated financial statements of the Company as at and for the nine months ended May 31, 2014 includes the accounts of the Company and its wholly-owned subsidiaries.

## 2. Basis of preparation

These interim consolidated financial statements have been prepared in compliance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). These condensed interim consolidated financial statements have been prepared in accordance with International Accounting Standard 34, Interim Financial Reporting ("IAS 34"). These interim consolidated financial statements should be read in conjunction with the audited consolidated statements for the year ended August 31, 2013, as set out in the 2013 annual report.

The financial statements were authorized for issue by the Board of Directors on July 10, 2014.
These financial statements are available on the SEDAR website at www.sedar.com and on the Company's website at www.goodfellowinc.com.

## 3. Significant accounting policies

The Company's significant accounting policies are described in Note 3 contained in its 2013 Annual Report.
International Accounting Standards ("IAS") 19 Employee Benefit
Amendments to IAS 19, Employee Benefits include the elimination of the option to defer the recognition of gains and losses, enhancing the guidance around measurement of plan assets and defined benefit obligations, streamlining the presentation of charges in assets and liabilities arising from defined benefit plans and the introduction of enhanced disclosures for defined benefit plans. The amendments are effective for annual periods beginning on or after January 1, 2013. The Company implemented this standard retrospectively in the first quarter of the current fiscal year ending November 30, 2014. The Impact arising from the adoption of the amendments to IAS 19 is summarized as follows;

## Condensed Consolidated Balance Sheets

(in thousands of dollars)

## Pension Asset

| As at May 31, 2013 |  |  |
| ---: | ---: | ---: |
| As presented | Restatements | As restated |
| 666 | $(666)$ | - |
| - | 9,377 | 9,377 |
| - | 167 | 167 |
| 2,514 | $(2,514)$ | - |
| 107,053 | $(6,513)$ | 100,540 |

Statement of Comprehensive Income
(in thousands of dollars)

Income Before Taxes
Income Taxes
Net Income
For the Nine months ended May 31, 2013

| As presented | Restatements | As restated |
| ---: | ---: | ---: |
|  |  |  |
| 3,248 | - | 3,248 |
| 942 | - | 942 |
| 2,306 | - | 2,306 |
| - | - |  |

Other Comprehensive Income
Condensed Consolidated Balance Sheets

| (in thousands of dollars) | As at August 31, 2013 |  |  |
| :--- | ---: | ---: | ---: |
|  |  | As presented | Restatements |
| As restated |  |  |  |
|  |  | $(940)$ | 1,041 |
| Pension Asset | 1,981 | 694 | 1,666 |
| Pension Liability | 972 | 694 |  |
| Deferred Income Tax | 2,834 | $(441)$ | 2,393 |
| Retained Earnings | 109,177 | $(1,191)$ | 107,986 |

Nine Months Ended May 31, 2014 and May 31, 2013
(tabular amounts are in thousands of dollars, except per share amounts) (Unaudited)
3. Significant accounting policies (continued)

Statement of Comprehensive Income
(in thousands of dollars)

| For the fiscal year ended August 31, 2013 |  |  |
| ---: | ---: | ---: |
| As presented | Restatements | As restated |
| 7,314 | $(7)$ | 7,307 |
| 2,030 | $(2)$ | 2,028 |
| 5,284 | $(5)$ | 5,279 |
| - | 6,176 | 6,176 |

Impact of accounting pronouncements not yet implemented
The accounting pronouncements not yet implemented remain substantially unchanged from those included in the Company's Annual MD\&A contained in its 2013 Annual report.
4. Additional information on comprehensive income

|  | Nine months <br> Ended May 31 |  | Three months <br> Ended May 31 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 4}$ | 2013 | $\mathbf{2 0 1 4}$ | 2013 |
|  | $\mathbf{\$}$ | $\$$ | $\$$ | $\$$ |
| Employee benefits expense recognized in net earnings | $\mathbf{3 9 , 5 7 6}$ | 39,247 | $\mathbf{1 4 , 3 9 0}$ | 14,138 |
| Write-down of inventories included in cost of goods sold | $\mathbf{( 2 7 )}$ | 280 | $\mathbf{( 8 2 )}$ | 136 |
| Depreciation included in cost of goods sold | $\mathbf{7 9 6}$ | 690 | $\mathbf{3 3 1}$ | 233 |
| Depreciation and amortization included in selling, <br> administrative and general expenses | $\mathbf{1 , 2 4 6}$ | 1,359 | $\mathbf{4 3 4}$ | 468 |
| Expense related to minimum operating lease payments <br> recognized in net earnings | $\mathbf{3 , 6 1 2}$ | 3,941 | $\mathbf{1 , 1 3 7}$ | 1,317 |
| Foreign exchange gains |  |  |  |  |

5. Bank Indebtedness

|  | May 31 | May 31 | Aug 31 |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 4}$ | 2013 | 2013 |
|  | $\$$ | $\$$ | $\$$ |
| Bank Loans | $\mathbf{7 , 2 0 0}$ | 10,000 | 11,000 |
| Banker's Acceptances | $\mathbf{6 0 , 0 0 0}$ | 52,000 | 18,000 |
| Bank overdraft | $\mathbf{9 , 1 2 6}$ | 13,997 | 5,169 |
|  | $\mathbf{7 6 , 3 2 6}$ | 75,997 | 34,169 |

The Company has entered into an agreement with two Canadian financial institutions for credit facilities totalling $\$ 90$ million renewable in May 2015. Funds advanced under these credit facilities bear interest at the prime rate plus a premium and are secured by first ranking security on the universality of the movable property of the Company. At May 31, 2014, the Company is in compliance with all covenants.
6.

Trade and other receivables

|  | May 31 | May 31 | Aug 31 |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 4}$ | 2013 | 2013 |
| Trade receivables | $\$$ | $\$$ | $\$$ |
| Allowance for doubtful accounts | $\mathbf{8 6 , 2 7 5}$ | 95,077 | 72,603 |
|  | $\mathbf{( 4 3 2 )}$ | $(258)$ | $(207)$ |
| Other receivables | $\mathbf{8 5 , 8 4 3}$ | 94,819 | 72,396 |
|  | $\mathbf{5 3 7}$ | 672 | 442 |

7. Share Capital
a) Authorized

An unlimited number of common shares, without par value

|  | May 31 | May 31 | August 31 <br> 2013 |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 4}$ |  |  |
| Number of shares outstanding at the beginning of the year |  |  |  |
| Redemption of shares |  |  |  |
| Number of shares outstanding at the end of the year | $\mathbf{8 , 5 0 6 , 5 5 4}$ | $8,508,354$ | $8,508,354$ |
| $(1,800)$ | - | $(1,800)$ |  |

On February 16, 2012, the company announced that it had received the required regulatory approvals to reinstate its program to acquire Common Shares listed on the Toronto Stock Exchange (the "TSX") for the period between February 20, 2012 and February 19, 2013 at the latest. No shares were redeemed in the nine months ended May 31, 2014. During the nine months ended May 31, 2013, the Company repurchased 1,800 common shares at an average price of $\$ 7.80$ per share. Shares repurchased were then cancelled. The Company cancelled the program on February 19, 2013.
b) Earnings per share

|  | Nine Months |  | $\begin{array}{c}\text { Three Months } \\ \text { Ended May 28 }\end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Ended May 28 |  |  |  |$]$

## 8. Seasonal Pattern

The Company's business follows a seasonal pattern, with merchandise sales traditionally higher in the third and fourth quarter as compared to the other quarterly periods. As a result, a higher share of total earnings is typically earned in the third and fourth quarter. This business seasonality results in performance, for the three months ended May 31, 2014 which is not necessarily indicative of performance for the balance of the year.
9. Post-Employment Benefits

Employee future benefits expenses relating to the company's defined benefit plans for the nine months ended May 31, 2014 were $\$ 170,775$ compared to $\$ 470,550$ for the nine months ended May 31, 2013.

## 10. Economic Dependence

Only one major customer exceeds the $10 \%$ of total company sales threshold. Total sales consisting primarily of various wood products for that customer represent approximately $\$ 34.5$ million or $10.2 \%$ of total sales during the nine months ended May 31,2014 compared to $\$ 42.8$ million or $12.4 \%$ in the corresponding period last year.

## 11. Trade and other payables

|  | May 31 | May 31 | August 31 |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 4}$ | 2013 | 2013 |
|  | $\mathbf{\$}$ | $\$$ | $\$$ |
| Trade payables and accruals | $\mathbf{2 5 , 6 0 2}$ | 24,199 | 20,198 |
| Payroll related liabilities | $\mathbf{6 , 1 7 2}$ | 5,868 | 5,694 |
| Sales taxes payables | $\mathbf{7 4 8}$ | 1,571 | 3,565 |
|  | $\mathbf{3 2 , 5 2 2}$ | 31,638 | 29,457 |

## 12. Financial Instruments

Financing and Liquidity Risk
The Company makes use of short term financing with two chartered Canadian banks (TD and BMO). Should a significant decrease in cash and cash equivalents occur, the Company could make use of these facilities. The following are the contractual maturities of financial liabilities as at May 31, 2014:

Nine Months Ended May 31, 2014 and May 31, 2013
(tabular amounts are in thousands of dollars, except per share amounts) (Unaudited)

## 12. Financial Instruments (continued)

| Financial Liabilities |  |  |  |  |  |
| :--- | ---: | ---: | :---: | :---: | :---: |
|  | Carrying <br> Amount | Contractual cash <br> flows | 0 to 6 <br> Months | 6 to 12 <br> Months | 12 to 36 <br> months |
| Bank indebtedness | 76,326 | 76,326 | 76,326 | - | - |
| Trade and other payables | 32,522 | 32,522 | 32,522 | - | - |
| Long Term Debt | 985 | 985 | 108 | 108 | 769 |
| Total Financial Liabilities | $\mathbf{1 0 9 , 8 3 3}$ | $\mathbf{1 0 9 , 8 3 3}$ | $\mathbf{1 0 8 , 9 5 6}$ | $\mathbf{1 0 8}$ | $\mathbf{7 6 9}$ |

Currency Risk
The Company enters into forward exchange contracts to hedge certain trade payables and from time to time future purchase commitments denominated in U.S. dollars, Euros and Pound sterling. Certain valuation risks exist depending on the performance of the Canadian dollar compared to the U.S. dollar, Euro and the Pound sterling. The Company through diversification of its customer base and product offering, coupled with developments of its markets, reduces global risks related to certain business segments. During the first nine months ended May 31, 2014, the Company did not use foreign exchange contracts. Consequently, at May 31, 2014 there were no outstanding foreign exchange contracts. Fluctuation in the Canadian dollar of $5 \%$ in relation to foreign currencies would have no material effect on the Company's net earnings due to price flexibility related to the inventory management and market specialization. As at May 31, 2014, the Company had the following currency exposure on;

| Financial assets and liabilities measured at amortized costs <br> (in thousands of dollars) | USD | GBP | Euro |
| :--- | ---: | ---: | ---: |
| Cash and cash equivalents | 372 | 330 | 6 |
| Trade and other receivables | 7,618 | 282 | - |
| Trade and other payables | $(8,325)$ | $(40)$ | $(163)$ |
| Long term debt | $(782)$ | - | - |
| Total exposure | $(\mathbf{1 , 1 1 7 )}$ | $\mathbf{5 7 2}$ | $\mathbf{( 1 5 7 )}$ |
| CAD exchange rate at May 31,2014 | 1.0842 | 1.8173 | 1.4779 |
| Impact on Net Income based on a fluctuation of 5\% | $\mathbf{( 4 3 )}$ | $\mathbf{3 7}$ | $\mathbf{( 8 )}$ |

## 13. Commitments and Contingent liabilities

## Commitments

As at May 31, 2014, the minimum future rentals payable under long-term operating leases, for offices, warehouses, vehicles, yards, and equipment are as follows:

|  | $\$$ |
| :--- | ---: |
| Not later than 1 year | 4,839 |
| More than 1 year, but less than 5 years | 7,427 |
| Later than 5 years | 4,092 |
| 16,358 |  |

## Contingent liabilities

The Company is party to claims which are being contested during the ordinary course of business and relate primarily to damaged goods, quality issues or transportation related issues. The amount of claims currently being contested and/or addressed is approximately $\$ 200,000$. Management believes that the resolution of these claims will not have a material adverse effect on the Company's financial condition, income or cash flows.

## 14. Changes in Non-Cash Working Capital Items

|  | Nine Months ended May 31 |  | Three Months ended May 31 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2014 | 2013 | 2014 | 2013 |
|  | \$ | \$ | \$ | \$ |
| Trade and other receivables | $(13,542)$ | $(12,409)$ | $(29,729)$ | $(36,654)$ |
| Inventories | $(27,898)$ | $(27,319)$ | $(6,704)$ | $(5,186)$ |
| Prepaid expenses | $(1,487)$ | $(2,223)$ | $(1,815)$ | $(2,090)$ |
| Trade and other payables | 3,074 | 2,548 | 3,806 | 9,587 |
|  | $(39,853)$ | $(39,403)$ | $(34,442)$ | $(34,343)$ |

Nine Months Ended May 31, 2014 and May 31, 2013
(tabular amounts are in thousands of dollars, except per share amounts) (Unaudited)
15. Capital Management

For the nine months ended May 31, 2014, the Company achieved the following results regarding its capital management objectives:
$\left.\begin{array}{lcc} & \begin{array}{c}\text { As at } \\ \text { May 31, } \\ \text { Capital management }\end{array} & \mathbf{2 0 1 4}\end{array} \begin{array}{c}\text { As at } \\ \text { May 31, } \\ \text { 2013 }\end{array}\right]$
16. Comparative information

Certain prior period information has been reclassified to conform with the current period presentation.

## CORPORATE INFORMATION

## BOARD OF DIRECTORS

Claude Garcia */**
Chairman of the Board

Normand Morin */**
Chairman of the Audit Committee
Stephen A. Jarislowsky */**
Director
Partner, Jarislowsky Fraser \& Co. Ltd

* Member of the Audit Committee
** Member of the Executive Compensation Committee
G. Douglas Goodfellow ** Secretary of the Board Goodfellow Inc.

David A. Goodfellow Director

## Richard Goodfellow **

President \& Chief Executive Officer.
Goodfellow Inc.
R. Keith Rattray

Director

## OFFICERS

## Richard Goodfellow

President \& Chief Executive Officer

## Roger Grenier

Vice President,
U.S. Sales

Rose Ann Loranger
Vice President, Pine

David Warren
Vice President, Atlantic

## G. Douglas Goodfellow

Secretary of the Board

Mary Lohmus
Senior Vice President,
Ontario and Western Canada
Luc Pothier
Vice President,
Operations
Patrick Goodfellow
Vice President, Hardwood

Pierre Lemoine, CPA, CMA
Vice President \&
Chief Financial Officer
Harold Sheepwash
Vice President,
Industrial \& Manufactured Products

## Robert Perron

Vice President,
Manufacturing Sales
Gerry McDonald
Vice President, Quebec

## MANAGEMENT COMMITTEE

Richard Goodfellow *
Pierre Lemoine *
Mary Lohmus *
Gerry McDonald

* Member of the Executive Committee
G. Douglas Goodfellow
Robert Perron
Roger Grenier
Luc Pothier

David Warren
Patrick Goodfellow
Harold Sheepwash
Rose Ann Loranger

## OTHER INFORMATION

## Head Office

225 Goodfellow Street
Delson, Quebec J5B 1V5
Tel.: 450-635-6511
Fax : 450-635-3730

## Transfer Agent

Computershare Investor Services Inc.
Montreal, Quebec

## Sollicitors

Bernier Beaudry
Quebec, Quebec

Stock Exchange
Toronto
Trading Symbol: GDL

## Auditors

KPMG LLP
Montreal, Quebec

Wholly-owned Subsidiary
Goodfellow Distribution Inc.

#  

## CANADA

DELSON, QUEBEC Head Office,
Sales Office,
Distribution Centre
\& Manufacturing Facilities
225 Goodfellow Street
Delson, QC J5B 1V5
Tel.: 450-635-6511
Fax: 450-635-3730
DARTMOUTH, NOVA SCOTIA
Sales Office \&
Distribution Centre
20 Vidito Drive
Dartmouth, NS B3B 1P5
Tel.: 902-468-2256
Fax: 902-468-9409
CALGARY, ALBERTA
Sales Office,
Distribution Centre
\& Manufacturing Facility
Bay $11-5375,50^{\text {th }}$ Street S.E.
Calgary, AB T2C 3W1
Tel.: 403-252-9638
Fax: 403-252-9516
NEWFOUNDLAND
WEST \& CENTRAL
Sales Office \&
Distribution Centre
\& Manufacturing Facility
4 Wellon Drive
Deer Lake, NL A8A 2G5
Tel.: 709-635-2991
Fax: 709-635-3079

## NEWFOUNDLAND

## EAST

31 Cypress Street
St. Johns, NL A1H 0H8
Tel.: 709-740-0017
Fax: 709-364-3954

## USA

MANCHESTER, NEW HAMPSHIRE
Sales Office \&
Distribution Centre
368 Pepsi Road
Manchester, NH 03109
Tel.: 603-623-9811
Fax: 603-623-9484

## CAMPBELLVILLE, ONTARIO

Sales Office,
Distribution Centre
\& Manufacturing Facility
P.O. Box 460

9184 Twiss Road
Campbellville, ON LOP 1B0
Tel.: 905-854-5800
Fax: 905-854-6104
MONCTON, NEW BRUNSWICK
Sales Office \&
Distribution Centre
660 Edinburgh Drive
Moncton, NB E1E 4C6
Tel.: 506-857-2134
Fax: 506-859-7184
EDMONTON, ALBERTA
Sales Office \&
Distribution Centre
11128-158 ${ }^{\text {th }}$ Street
Edmonton, AB T5M 1Y4
Tel.: 780-469-1299
Fax: 780-469-1717

DELTA, BRITISH COLUMBIA
Sales Office \&
Distribution Centre
7198 Progress Way
Delta, BC V4G 1J2
Tel.: 604-940-9640
Fax: 604-940-9641

QUEBEC CITY, QUEBEC
Sales Office \&
Distribution Centre
5100 John-Molson
Quebec, QC G1X 3X4
Tel.: 418-650-5100
Fax: 418-650-0171

OTTAWA, ONTARIO
Sales Office \&
Distribution Centre
3091 Albion Road North
Ottawa, ON K1V 9V9
Tel.: 613-244-3169
Fax: 613-244-0488
WINNIPEG, MANITOBA
Sales Office \&
Distribution Centre
1361 Border Street, Unit \#1
Winnipeg, MB R3H 0N1
Tel.: 204-779-3370
Fax: 204-779-3314

Also plants in:
Elmsdale, NS
Tremblant, QC
Trois-Rivieres, QC
Drummondville, QC

## U.K. <br> U.K. DISTRIBUTION <br> Bonc Farm House <br> Llwynmawr <br> Llangollen, Clwyd <br> UK LL207BJ <br> Tel.: 44-1-691718872 <br> Fax: 44-1-691718436



Decking


Panels


Lumber


Roofing


Flooring


Insulation \＆ Soundproofing

