

QUARTERLY REPORT

FOR THE NINE MONTHS ENDED AUGUST 31ST, 2019



FINANCIAL HIGHLIGHTS

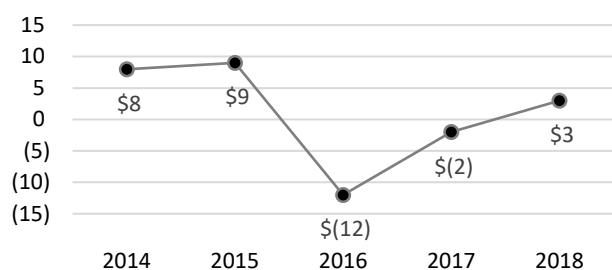
OPERATING RESULTS

(in thousands of dollars, except per share amounts)

	2018	2017	2016	2015	2014 (15 months)
Sales	\$475,207	\$523,659	\$565,173	\$538,975	\$610,587
Earnings (loss) before income taxes	\$3,277	\$(3,275)	\$(16,294)	\$11,874	\$11,128
Net earnings (loss)	\$2,571	\$(2,094)	\$(12,105)	\$8,622	\$8,125
- per share	\$0.30	\$(0.25)	\$(1.42)	\$1.01	\$0.96
Cash flow (excluding non-cash working capital, Income tax paid and interest paid)	\$9,705	\$2,630	\$(10,802)	\$16,092	\$15,228
- per share ⁽¹⁾	\$1.14	\$0.31	\$(1.27)	\$1.89	\$1.79
Shareholders' equity	\$112,863	\$109,434	\$110,693	\$128,100	\$119,486
- per share ⁽¹⁾	\$13.27	\$12.86	\$13.01	\$15.06	\$14.05
Share price at year-end	\$6.00	\$8.33	\$9.05	\$10.35	\$9.50
Dividend paid per share	-	-	\$0.30	\$0.35	\$0.65

(1) Non-IFRS financial measures – refer to “Non-IFRS Financial Measures” section of MD&A

NET EARNINGS (LOSS) (in million \$)



SHARE PRICE



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HEAD OFFICE
225 Goodfellow Street
Delson, Quebec
J5B 1V5
Canada



Toll-Free Canada: 1-800-361-6503
Tel.: 450-635-6511
Fax: 450-635-3729
info@goodfellowinc.com
www.goodfellowinc.com

PRESIDENT'S REPORT TO THE SHAREHOLDERS

The Company was able to generate a profitable result in what can be ascertained as very uncertain business conditions. The late arrival of peak seasonal demand due to inclement weather conditions as well as fragile consumer confidence, especially in Eastern Canada, made the start of Q3 very challenging. By mid-July, the Company dealt with a significant increase in demand which resulted in Goodfellow being able to attain its positive return objectives by the end of August.

Goodfellow looks to grow its existing product categories as well as add new complementary lines. Rapidly changing trends in both construction and renovation necessitate appropriate inventory management. In our distributor role it has become crucial to offer very specific cut order services for our loyal customer base. In addition, our value added custom manufacturing business secures the Company's future. We recognize the importance of our dedicated employees and appreciate the support of our customers.



Patrick Goodfellow
President and Chief Executive Officer
October 4, 2019

PROSPECTIVE FINANCIAL INFORMATION

The following Management's Discussion and Analysis ("MD&A") and Goodfellow Inc. (hereafter the "Company") interim consolidated financial statements were approved by the Audit Committee and the Board of Directors on October 4, 2019. The MD&A should be read in conjunction with the consolidated financial statements and the corresponding notes for the twelve months ended November 30, 2018 and twelve months ended November 30, 2017. The MD&A provides a review of the significant developments and results of operations of the Company during the nine months ended August 31, 2019 and nine months ended August 31, 2018. The interim consolidated financial statements ended August 31, 2019 and August 31, 2018 are prepared in accordance with International Financial Reporting Standards ("IFRS"). All amounts in this MD&A are in Canadian dollars unless otherwise indicated.

This MD&A contains implicit and/or explicit forecasts, as well as forward-looking statements on the objectives, strategies, financial position, operating results and activities of Goodfellow Inc. These statements are forward-looking to the extent that they are based on expectations relative to markets in which the Company exercises its activities and on various assessments and assumptions. Although we believe that the expectations reflected in the forward-looking statements contained in this document, and the assumptions on which such forward-looking statements are made, are reasonable, there can be no assurance that such expectations and assumptions will prove to be correct. Readers are cautioned not to place undue reliance on forward-looking statements included in this document, as there can be no assurance that the plans, intentions or expectations upon which the forward-looking statements are based will occur. Our actual results could differ significantly from management's expectations if recognized or unrecognized risks and uncertainties affect our results or if our assessments or assumptions are inaccurate. These risks and uncertainties include, among other things; the effects of general economic and business conditions including the cyclical nature of our business; industry competition; inflation, credit, currency and interest rate risks; environmental risk; competition from vendors; dependence on key personnel and major customers; laws and regulation; information systems, cost structure and working capital requirements; and other factors described in our public filings available at www.sedar.com. For these reasons, we cannot guarantee the results of these forward-looking statements. The MD&A gives an insight into our past performance as well as the future strategies and key performance indicators as viewed by our management team at Goodfellow Inc. The Company disclaims any obligation to update or revise these forward-looking statements, except as required by applicable law.

Additional information relating to Goodfellow Inc., including the Annual Information Form and the Annual Report can be found on SEDAR at www.sedar.com.

NON-IFRS FINANCIAL MEASURES

Cash flow per share and operating income before depreciation of property, plant and equipment and amortization of intangible assets (also referred to as earnings before interest, taxes, depreciation and amortization ["EBITDA"]), are financial measures not prescribed by the IFRS and are not likely to be comparable to similar measures presented by other issuers. Management considers it to be useful information to assist knowledgeable investors in evaluating the cash generating capabilities of the Company. Cash flow per share is defined as Cash flow from operations (excluding non-cash working capital, income tax paid and interest paid) of \$4.9 million for the three months and \$8.3 million for the nine months ended August 31, 2019 divided by the total number of outstanding shares of 8,506,554.

Reconciliation of net income to EBITDA (thousands of dollars)	For the three months ended		For the nine months ended	
	August 31 2019	August 31 2018	August 31 2019	August 31 2018
	\$	\$	\$	\$
Net income for the period	2,472	1,993	2,777	2,374
Provision for income taxes	961	777	1,086	925
Financial expenses	895	1,004	2,449	2,577
Operating income	4,328	3,774	6,312	5,876
Depreciation and amortization	869	932	2,592	2,746
EBITDA	5,197	4,706	8,904	8,622

BUSINESS OVERVIEW

Goodfellow Inc. is a distributor of lumber products, building materials, and hardwood flooring products. The Company carries on the business of wholesale distribution of wood and associated products and remanufacturing, distribution and brokerage of lumber. The Company sells to over 7000 customers who represent three main sectors - retail trade, industrial, and manufacturing. The Company operates 13 distribution centres, 9 processing plants in Canada, and 1 distribution centre in the USA.

SELECTED ANNUAL INFORMATION (in thousands of dollars, except per share amounts)

	2018	2017	2016
	\$	\$	\$
Sales	475,207	523,659	565,173
Earnings (loss) before income taxes	3,277	(3,275)	(16,294)
Net earnings (loss)	2,571	(2,094)	(12,105)
Total Assets	190,718	197,233	241,568
Total Long-Term Debt	43	55	126
Cash Dividends	-	-	2,552
PER COMMON SHARE			
Net earnings (loss) per share, Basic and Diluted	0.30	(0.25)	(1.42)
Cash Flow from Operations (excluding non-cash working capital items, income tax paid and interest paid)	1.14	0.31	(1.27)
Shareholders' Equity	13.27	12.86	13.01
Share Price	6.00	8.33	9.05
Cash Dividends	-	-	0.30

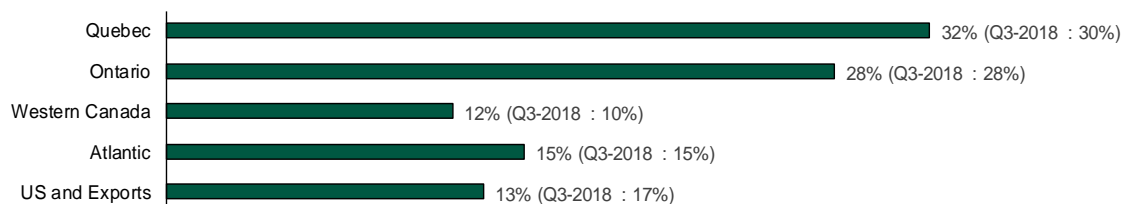
COMPARISON FOR THE THREE MONTHS ENDED AUGUST 31, 2019 AND 2018

(In thousands of dollars, except per share amounts)

HIGHLIGHTS FOR THE THREE MONTHS ENDED AUGUST 31, 2019 AND 2018	Q3-2019	Q3-2018	Variance
	\$	\$	%
Sales	130,594	132,455	-1.4
Earnings before income taxes	3,433	2,770	+23.9
Net earnings - Basic	2,472	1,993	+24.0
Net earnings - Diluted	2,440	1,993	+22.4
Net earnings per share - Basic	0.29	0.23	+26.1
Net earnings per share - Diluted	0.29	0.23	+26.1
Cash Flow from Operations (excluding non-cash working capital items, income tax paid and interest paid)	4,915	4,513	+8.9
EBITDA	5,197	4,706	+10.4
Average Bank indebtedness	69,902	79,060	-11.6
Inventory average	107,383	110,535	-2.9

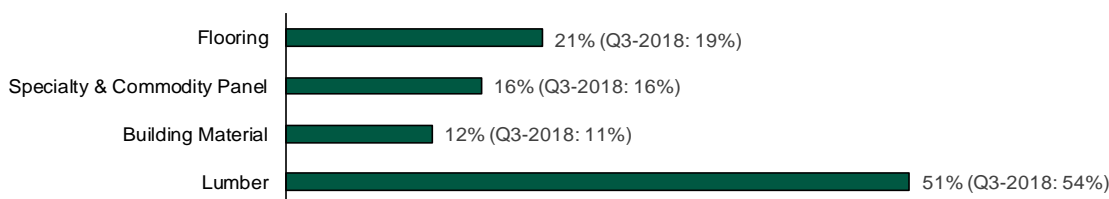
Sales in Canada during the third quarter of fiscal 2019 increased 3% compared to last year due to increased volume of flooring products, pressure treated wood, siding and building materials. Quebec sales increased 3% due to an increase in sales of flooring products, siding and building materials. Sales in Ontario decreased 1% mainly due to a decline in sales of commodity panels and hardwood products. Western Canada sales increased 19% due to increased sales of flooring and siding products. Atlantic region sales decreased 3% due to decreased sales of siding and lumber products.

Geographical Distribution of Sales for the Third Quarter ended August 31, 2019



Sales in the United States for the third quarter of fiscal 2019 decreased 26% on a Canadian dollar basis compared to last year due to lower demand of hardwood and engineered wood products. On a US dollar basis, US denominated sales decreased 26% compared to last year. Finally, export sales decreased 16% during the third quarter of fiscal 2019 compared to last year mainly due to a decrease demand for hardwood and flooring products in the United Kingdom

Product Distribution of Sales for the Third Quarter ended August 31, 2019



In terms of the distribution of sales by product, flooring sales for the third quarter ended August 31, 2019 increased 10% compared to last year. Specialty and Commodity Panel sales decreased 4% compared to last year. Building Materials sales increased 9% compared to last year. Finally, Lumber sales decreased 7% compared to last year.

Cost of Goods Sold

Cost of goods sold for the third quarter of fiscal 2019 was \$106.8 million compared to \$108.1 million last year. Cost of goods sold decreased 1.1% compared to last year. Total freight outbound cost decreased 3.3% compared to last year. Gross profits decreased 2.6% compared to last year while gross margins decreased from 18.4% to 18.2%.

Selling, Administrative and General Expenses

Selling, Administrative and General Expenses for the third quarter ended August 31, 2019 were \$19.4 million compared to \$20.7 million last year. Selling, Administrative and General Expenses decreased 5.9% compared to last year.

Net Financial Costs

Net financial costs for the third quarter of fiscal 2019 were \$0.9 million compared to \$1.0 million last year. The average Canadian prime rate increased to 3.95% during the third quarter of fiscal 2019 compared to 3.60% last year. The average US prime rate increased to 5.50% compared to 4.97% last year. Average bank indebtedness was \$69.9 million compared to \$79.1 million last year.

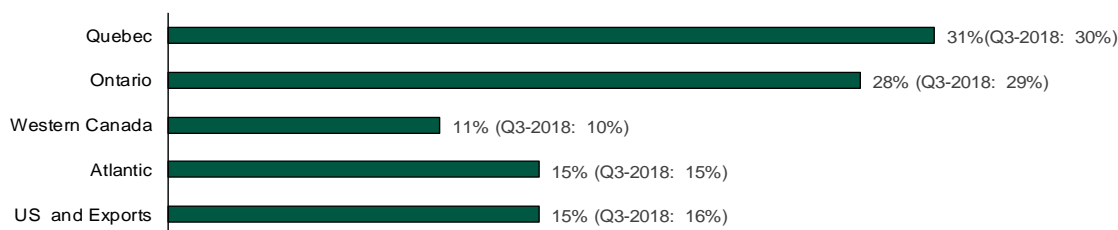
COMPARISON FOR THE NINE MONTHS ENDED AUGUST 31, 2019 AND 2018

(In thousands of dollars, except per share amounts)

HIGHLIGHTS FOR THE NINE MONTHS ENDED AUGUST 31, 2019 AND 2018	Q3-2019	Q3-2018	Variance
	\$	\$	%
Sales	342,460	362,465	-5.5
Earnings before income taxes	3,863	3,299	+17.1
Net earnings - Basic	2,777	2,374	+17.0
Net earnings - Diluted	2,706	2,374	+14.0
Net earnings per share - Basic	0.33	0.28	+17.9
Net earnings per share - Diluted	0.32	0.28	+14.3
Cash Flow from Operations (excluding non-cash working capital items, income tax paid and interest paid)	8,325	8,129	+2.4
EBITDA	8,904	8,622	+3.3
Average Bank indebtedness	63,390	74,054	-14.4
Inventory average	107,087	106,485	+0.6

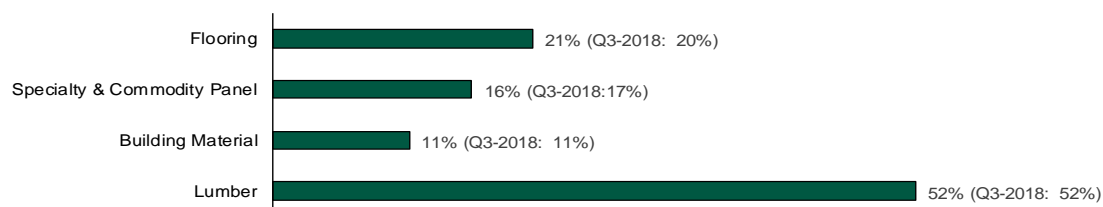
Sales in Canada during the first nine months of fiscal 2019 decreased 4% compared to last year mainly due to decrease in sales of commodity panels, building materials and lumber products. Quebec sales decreased 2% due to decrease in sales of specialty and commodity panels and lumber products. Sales in Ontario decreased 8% mainly due to a decline in sales of flooring, commodity panels and hardwood products. Sales in Western Canada increased 6% mainly due to increased sales of flooring products. Atlantic region sales decreased 6% due to decreased sales of siding and hardwood products.

Geographical Distribution of Sales for the First Nine Months ended August 31, 2019



Sales in the United States for the first nine months ended August 31, 2019 decreased 17% on a Canadian dollar basis compared to last year due to lower demand of hardwood products. On US dollar basis, US denominated sales decreased 20% compared to last year. Finally, export sales decreased 7% during the first nine months of fiscal 2019 compared to last year mainly due to decreasing demand of hardwood and flooring products in the United Kingdom.

Product Distribution of Sales for the First Nine Months ended August 31, 2019



In terms of the distribution of sales by product, flooring sales for the first nine months ended August 31, 2019 remained stable compared to last year. Specialty and Commodity Panel sales decreased 11% compared to last year. Building Materials sales decreased 4% compared to last year. Finally, Lumber sales decreased 6% compared to last year.

Cost of Goods Sold

Cost of goods sold for the first nine months of fiscal 2019 was \$278.1 million compared to \$295.4 million last year. Cost of goods sold decreased 5.9% compared to last year. Total freight outbound cost decreased 7.3% compared to last year. Gross profits decreased 4.0% during the first nine months ended August 31, 2019 compared to last year while gross margins increased from 18.5% to 18.8%.

Selling, Administrative and General Expenses

Selling, Administrative and General Expenses for the first nine months ended August 31, 2019 was \$58.1 million compared to \$61.2 million last year. Selling, Administrative and General Expenses decreased 5.1% compared to last year.

Net Financial Costs

Net financial costs for the first nine months of fiscal 2019 were \$2.4 million compared to \$2.6 million last year. The average Canadian prime rate increased to 3.95% for the first nine months of fiscal 2019 compared to 3.45% last year. The average US prime rate increased to 5.48% compared to 4.71% last year. Average bank indebtedness during the first nine months of fiscal 2019 was \$63.4 million compared to \$74.1 million last year.

SUMMARY OF THE LAST EIGHT MOST RECENTLY COMPLETED QUARTERS

(In thousands of dollars, except per share amounts)

	Nov-2018	Feb-2019	May-2019	Aug-2019
	\$	\$	\$	\$
Sales	112,742	88,153	123,713	130,594
Net earnings (loss) - Basic	197	(1,550)	1,855	2,472
Net earnings (loss) - Diluted	197	(1,550)	1,816	2,440
Net earnings (loss) per share - Basic	0.02	(0.18)	0.22	0.29
Net earnings (loss) per share - Diluted	0.02	(0.18)	0.21	0.29
	Nov-2017	Feb-2018	May-2018	Aug-2018
	\$	\$	\$	\$
Sales	127,558	96,684	133,326	132,455
Net earnings (loss) - Basic	2,216	(1,431)	1,812	1,993
Net earnings (loss) - Diluted	2,216	(1,431)	1,812	1,993
Net earnings (loss) per share - Basic	0.26	(0.17)	0.21	0.23
Net earnings (loss) per share - Diluted	0.26	(0.17)	0.21	0.23

As indicated above, our results over the past eight quarters follow a seasonal pattern with sales activities traditionally higher in the second and third quarters.

STATEMENT OF FINANCIAL POSITION

Total Assets

Total assets at August 31, 2019 was \$209.4 million compared to \$218.3 million last year. Cash at August 31, 2019 closed at \$1.5 million compared to \$2.2 million last year. Trade and other receivables at August 31, 2019 was \$65.2 million (same last year). Inventories at August 31, 2019 was \$99.8 million compared to \$104.1 million last year. Prepaid expenses at August 31, 2019 was \$2.6 million compared to \$4.2 million last year. Defined benefit plan assets was \$2.7 million at August 31, 2019 compared to \$2.4 million last year. Investment was \$25 thousand at August 31, 2019 (same last year), reflecting the carrying amount of the investment in the JV. Other assets was \$0.9 million at August 31, 2019 (same last year).

Property, plant, equipment and intangible assets

Property, plant and equipment at August 31, 2019 was \$32.8 million compared to \$34.8 million last year. Capital expenditures during the first nine months of fiscal 2019 amounted to \$0.5 million compared to \$0.9 million last year. Property, plant and equipment capitalized during the first nine months of fiscal 2019 mainly included buildings, yard equipment, computers and rolling stock. Intangible assets at August 31, 2019 was \$4.0 million compared to \$4.6 million last year. Proceeds on disposal of capital assets during the first nine months of fiscal 2019 was \$8 thousand compared to \$45 thousand last year. Depreciation of property, plant, equipment and intangible assets during the first nine months of fiscal 2019 was \$2.6 million compared to \$2.7 million last year. Historically, capital expenditures in general have been capped at depreciation levels.

Total Liabilities

Total liabilities at August 31, 2019 was \$95.0 million compared to \$106.5 million last year. Bank indebtedness was \$56.6 million compared to \$68.2 million last year. Trade and other payables at August 31, 2019 was \$32.2 million compared to \$31.7 million last year. Income taxes payable was \$0.7 million compared to \$0.5 million last year. Provision at August 31, 2019 was \$1.6 million compared to \$1.5 million last year. Long-term debt at August 31, 2019 was \$47 thousand compared to \$91 thousand last year. Deferred income taxes at August 31, 2019 was \$3.7 million compared to \$3.6 million last year. Defined benefit plan obligation was \$0.2 million at August 31, 2019 compared to \$1.0 million last year.

Shareholders' Equity

Total Shareholders' Equity at August 31, 2019 was \$114.4 million compared to \$111.8 million last year. The Company generated a return on equity of 3.2 % during the first nine months of fiscal 2019 compared to 2.8 % last year. Market share price closed at \$4.52 per share on August 31, 2019 (\$7.10 on August 31, 2018). Share book value at August 31, 2019 was \$13.45 per share compared to \$13.14 last year. Share capital was \$9.2 million at August 31, 2019 (same last year). On February 14, 2019, the Company declared a dividend of \$0.10 per share, totaling \$851 thousand to shareholders of record on February 28, 2019, which was paid on March 15, 2019 (none last year).

On January 15, 2017, the Company granted deferred shares to a key executive. Under this program, the executive was eligible to receive shares of the Company if specific non-market performance targets were met. The Company recognized the fair value of the shares at the grant date (\$494 thousand) and the shares were vested at November 30, 2017 as the Company met the non-market performance targets. On April 12, 2019, the Company modified these deferred shares to allow for a cash alternative at the key executive's discretion. The cash alternative allows the key executive to a cash payment equal to the number of deferred shares exercised multiplied by the fair value of the shares calculated using the average closing trading price during the preceding twenty trading days of the exercise. On April 12, 2019 (the date of the modification), based on an average closing share price of \$6.27 for the twenty trading days preceding April 12, 2019, an amount of \$351 thousand was transferred from retained earnings to Payroll related liabilities.

At the end of each reporting period until the liability is settled, the fair value of the liability is remeasured, with any changes in fair value recognized in profit and loss for the period. As at August 31, 2019, based on a closing share price of \$4.52, the Company recognized a share-based compensation recovery of \$44 thousand in Employee benefits expense for the three months ended August 31, 2019 with a corresponding change in Payroll related liabilities and a \$98 thousand share-based compensation recovery for the nine months ended August 31, 2019. As at August 31, 2019, the deferred share liability included in Payroll related liabilities is \$253 thousand, and no shares have been issued or exercised for cash.

LIQUIDITY AND CAPITAL RESOURCES

Financing

In May 2019, the Company renewed its credit agreement with its present lenders, two chartered Canadian banks. The credit agreement has a maximum revolving operating facility of \$90 million renewable in May 2021. In addition, an accordion of \$10 million is available once per fiscal year for a maximum of 150 days only. Funds advanced under these credit facilities bear interest at the prime rate plus a premium and are secured by first ranking security on the universality of the movable property of the Company. As at August 31, 2019, the Company was compliant with its financial covenants. As at August 31, 2019, under the credit agreement, the Company was using \$53.0 million of its facility compared to \$63.0 million last year.

The Company's business follows a seasonal pattern with sales activities traditionally higher in the second and third quarter. As a result, cash flow requirements are generally higher during these periods. The current facility is considered by management to be adequate to support its current forecasted cash flow requirements. Source of funding and access to capital is disclosed in detail under LIQUIDITY AND RISK MANAGEMENT IN THE CURRENT ECONOMIC CONDITIONS.

Cash Flow

Net cash flow from operating activities for the first nine months of fiscal 2019 was \$(13.4) million compared to \$(14.4) million last year. Financing activities during the first nine months of fiscal 2019 was \$11.1 million compared to \$11.9 million last year. Investing activities during the first nine months of fiscal 2019 was \$(0.5) million compared to \$(0.8) million last year (See Property, plant, equipment and intangible assets for more details).

LIQUIDITY AND RISK MANAGEMENT IN THE CURRENT ECONOMIC CONDITIONS

The Company's objectives are as follows:

1. Maintain financial flexibility in order to preserve its ability to meet financial obligations;
2. Maintain a low debt-to-capitalization ratio to preserve its capacity to pursue its organic growth strategy;
3. Maintain financial ratios within covenants requirements;
4. Provide an adequate return to its shareholders.

The Company defines its capitalization as shareholders' equity and debt. Shareholders' equity includes the amount of paid-up capital in respect of all issued and fully-paid common shares together with the retained earnings, calculated on a consolidated basis in accordance with IFRS. Debt includes bank indebtedness reduced by the amounts of cash and cash equivalents. Capitalization represents the sum of debt and shareholders' equity.

The Company manages its capital and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust its capital, the Company may adjust the amount of dividends paid to shareholders, issue new shares or repurchase shares under the normal course issuer bid, acquire or sell assets to improve its financial performance and flexibility or return capital to shareholders. The Company's primary uses of capital are to finance increases in non-cash working capital and capital expenditures for capacity expansion. The Company currently funds these requirements out of its internally-generated cash flows and credit facilities. The Company's financial objectives and strategy remain substantially unchanged.

The Company is subject to certain covenants on its credit facilities. The covenants include a Debt-to-capitalization ratio and an Interest coverage ratio. The Company monitors the ratios on a monthly basis. The Company currently complies with all externally imposed capital requirements. Other than the covenants required for the credit facilities, the Company is not subject to any externally imposed capital requirements. The Company believes that all its ratios are within reasonable limits, in light of the relative size of the Company and its capital management objectives.

As at August 31, 2019 and 2018, the Company achieved the following results regarding its capital management objectives:

	As at August 31 2019	As at August 31 2018
Capital management		
Debt-to-capitalization ratio	32.7%	37.3%
Interest coverage ratio	3.2	3.7
Return on shareholders' equity	3.2%	2.8%
Current ratio	1.9	1.7
EBITDA (in thousands of dollars)	8,904	8,622

These measures are not prescribed by IFRS and are defined by the Company as follows:

- Debt-to-capitalization ratio represents the funded debt over total shareholders' equity. Funded debt is bank indebtedness less cash and cash equivalents. Capitalization is funded debt plus shareholders' equity.
- Interest Coverage ratio represents the EBITDA during the period for which the calculation is made over interest expenses for the same period on a consolidated basis, calculated on a rolling four-quarter basis.
- Return on shareholders' equity is the net earnings (loss) divided by shareholders' equity.
- Current ratio is total current assets divided by total current liabilities.
- EBITDA is earnings before interest, taxes, depreciation and amortization.

Cost Structure, Working Capital Requirements

At August 31, 2019, its total debt-to-capitalization ratio stood at 32.7% compared to 37.3% on August 31, 2018. In May 2019, the Company renewed its credit agreement with its present lenders, two chartered Canadian banks. The credit agreement has a maximum revolving operating facility of \$90 million renewable in May 2021. In addition, an accordion of \$10 million is available once per fiscal year for a maximum of 150 days only. Funds advanced under these credit facilities bear interest at the prime rate plus a premium and are secured by first ranking security on the universality of the movable property of the Company. As at August 31, 2019, the Company was compliant with its financial covenants. As at August 31, 2019, under the credit agreement, the Company was using \$53.0 million of its facility compared to \$63.0 million last year.

For further information, the principal risk factors to which the Company is exposed are described in the Management's Report contained in its Annual Report for the twelve months ended November 30, 2018 as well as in the 2018 Annual Information Form available on SEDAR (www.sedar.com).

COMMITMENTS AND CONTINGENCIES

As at August 31, 2019, the minimum future rentals payable under long-term operating leases, for offices, warehouses, vehicles, yards and equipment, did not materially change and are as follows:

Contractual obligations	Payments due by period (in thousands of dollars)				
	Total	Less than 1 year	1 – 3 Years	4 – 5 Years	After 5 years
Operating leases	17,120	4,547	7,336	4,076	1,161
Purchase obligations	22	22	-	-	-
Total Contractual Obligations	17,142	4,569	7,336	4,076	1,161

Contingent liabilities

During the normal course of business, certain product liability and other claims have been brought against the Company and, where applicable, its suppliers. While there is inherent difficulty in predicting the outcome of such matters, management has vigorously contested the validity of these claims, where applicable, and based on current knowledge, believes that they are without merit and does not expect that the outcome of any of these matters, in consideration of insurance coverage maintained, or the nature of the claims, individually or in the aggregate, would have a material adverse effect on the consolidated financial position, results of operations or future earnings of the Company.

RISKS AND UNCERTAINTIES

The risks and uncertainty factors affecting the Company in the future remain substantially unchanged from those included in the Company's Annual MD&A contained in its 2018 Annual report. Only those factors with variability components are described below:

Dependence on Major Customers

Only one major customer exceeds 10% of total Company sales in the three months ended August 31, 2019 (same last year) and one major customer exceeds 10% of total company sales during the nine months ended August 31, 2019 compared to two last year. The following represents the total sales consisting primarily of various wood products of the major customer(s):

(in thousands of dollars)	For the three months ended				For the nine months ended			
	August 31, 2019		August 31, 2018		August 31, 2019		August 31, 2018	
	\$	%	\$	%	\$	%	\$	%
Sales to major customer(s) that exceeded 10% of total Company's sales	17,555	13.4	17,766	13.4	45,408	13.3	87,985	24.3

The loss of any major customer could have a material effect on the Company's results, operations and financial position. The carrying amounts of financial assets represent the maximum credit exposure.

FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS

The financial instruments and other instruments remain substantially unchanged from those included in the Company's Annual MD&A contained in its 2018 Annual report. Only those factors with variability components are described below:

The following are the contractual maturities of financial liabilities as at August 31, 2019:

(in thousands of dollars)

Financial Liabilities	Carrying Amount	Contractual cash flows	0 to 12 Months	12 to 36 Months
Bank indebtedness	56,579	56,579	56,579	-
Trade and other payables	32,216	32,216	32,216	-
Long-term debt	47	47	15	32
Total financial liabilities	88,842	88,842	88,810	32

Interest Rate Risk

The Company uses a credit facility to finance working capital requirements. The interest cost of this facility is dependent upon Canadian and US bank prime rates. The profitability of the Company could be adversely affected with increases in the bank prime rate. Management does not believe that the impact of interest rate fluctuations will be significant on its operating results. A 1% fluctuation of interest rate on the \$56.6 million in bank indebtedness would impact interest expense annually by \$0.6 million.

Currency Risk

The Company could enter into forward exchange contracts to economically hedge certain trade payables and from time to time future purchase commitments denominated in U.S. dollars, Euros and Pound sterling. Fluctuation in the Canadian dollar of 5% in relation to foreign currencies would not have a significant effect on the Company's net earnings. As at August 31, 2019, the Company had the following currency exposure:

Financial assets and liabilities measured at amortized costs

(in thousands of dollars)

	USD	GBP	Euro
Cash	1,780	219	13
Trade and other receivables	6,276	238	-
Trade and other payables	(4,414)	(30)	(408)
Long-term debt	(35)	-	-
Net exposure	3,607	427	(395)
CAD exchange rate as at August 31, 2019	1.3311	1.6186	1.4622
Impact on net earnings based on a fluctuation of 5% on CAD	173	25	(21)

Credit Risk

The Company is exposed to credit risks from customers. As a result of having a diversified customer mix, this risk is alleviated by minimizing the amount of exposure the Company has to any one customer. Additionally, the Company has a system of credit management to mitigate the risk of losses due to insolvency or bankruptcy of its customers. It also utilizes credit insurance to reduce the potential for credit losses. Finally, the Company has adopted a credit policy that defines the credit conditions to be met by its customers and specific credit limit for each customer is established and regularly revised. Based on historical payment behaviour and current credit information and experience available, the Company believes that, apart from provision for doubtful accounts recorded, no impairment allowance is necessary in respect of trade receivables that are current or past due. The Company does not have long-term contracts with any of its customers. Distribution agreements are usually awarded annually and can be revoked.

The following table presents information on credit risk exposure and expected credit losses related to trade accounts receivable: (in thousands of dollars)

	August 31 2019	August 31 2018
	\$	\$
Current	60,416	61,039
31 - 60 days past due	2,890	3,113
61 - 90 days past due	1,340	719
91 - 120 days past due	342	14
Over 120 days past due	348	424
	65,336	65,309
Loss allowance	(421)	(465)
Balance, end of period	64,915	64,844

As at August 31, 2019, an amount of \$241 thousand included in the loss allowance represents a specific allowance for trade accounts receivable that amount to \$241 thousand. Other than specific allowance, expected credit losses are limited to \$180 thousand and therefore, the expected credit losses by trade accounts receivable aging have not been presented separately in the table above.

Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is based on available public market information or, when such information is not available, is estimated using present value techniques and assumptions concerning the amount and timing of future cash flows and discount rates which factor in the appropriate level of risk for the instrument. The estimated fair values may differ in amount from that which could be realized in an immediate settlement of the instruments. The carrying amounts of cash, trade and other receivables, bank indebtedness, trade and other payables and long-term debt approximate their fair values.

RELATED PARTY TRANSACTIONS

The related party transactions remain substantially unchanged from those included in the Company's Annual MD&A contained in its 2018 Annual report.

CRITICAL ACCOUNTING ESTIMATES

The critical accounting estimates remain substantially unchanged from those included in the Company's Annual MD&A contained in its 2018 Annual report.

SIGNIFICANT ACCOUNTING POLICIES

The Company's significant accounting policies applied in the Company's interim financial statements are the same as those described in Note 3 contained in its 2018 Annual consolidated financial statements, except as described in Note 3 contained in the interim consolidated financial statements ended August 31, 2019 in the changes in accounting standards section.

DISCLOSURE OF OUTSTANDING SHARE DATA

At August 31, 2019, there were 8,506,554 common shares issued (same last year). The Company has authorized an unlimited number of common shares to be issued, without par value. At October 4, 2019, there were 8,506,554 common shares outstanding.

OUTLOOK

During Fiscal 2019, the Company will focus on growing sales while maintaining margin discipline and keep looking for growth opportunity to increase its market share. Our focus on value-added product lines will continue to be at the forefront of our core strategy. Management is committed to keep operating costs in line with the variability of the economic situation. Furthermore, the Company is committed to improving its customer experience on an ongoing basis.

According to CMHC, the housing starts are expected to slow down gradually until 2020 from the elevated levels of 2017 ranging between 193,700 units to 204,500 units in 2019. Homes sales are expected to gradually moderate following the high of 2016. (Source: Housing Market Outlook). In the United States, the housing market remains strong which represents growth opportunities and potential.

CERTIFICATION

Disclosure Controls and Procedures and Internal Controls Over Financial Reporting

Management is responsible for establishing and maintaining a system of disclosure controls and procedures to provide reasonable assurance that all material information relating to the Company and its subsidiaries is gathered and reported to senior management on a timely basis so that appropriate decisions can be made regarding public disclosure.

Management is responsible for establishing and maintaining adequate internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial reports for external purposes in accordance with IFRS.

In designing such controls, it should be recognized that due to inherent limitations, any controls, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and may not prevent or detect misstatements. Projections of any evaluations of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Additionally, management is required to use judgment in evaluating controls and procedures.

There has been no change in the Company's internal control over financial reporting that occurred during the three and nine months ended August 31, 2019 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

Delson, October 4, 2019



Patrick Goodfellow
President and Chief Executive Officer



Charles Brisebois, CPA, CMA
Chief Financial Officer

NOTICE OF NO AUDITOR REVIEW OF INTERIM FINANCIAL STATEMENTS

Under National Instrument 51-102 “Continuous Disclosure Obligations”, if an auditor has not performed a review of the interim financial statements, they must be accompanied by a notice indicating that the financial statements have not been reviewed by an auditor.

The Company’s independent auditors, KPMG LLP, has not performed a review of these financial statements in accordance with standards established by the CPA Canada for a review of interim financial statements by an entity’s auditor.

The accompanying unaudited interim consolidated financial statements of the Company have been prepared by and are the responsibility of the Company’s management.

GOODFELLOW INC.

Consolidated Statements of Comprehensive Income

For the three and nine months ended August 31, 2019 and 2018

(in thousands of dollars, except per share amounts)

Unaudited

	For the three months ended		For the nine months ended	
	August 31 2019	August 31 2018	August 31 2019	August 31 2018
	\$	\$	\$	\$
Sales (Note 13)	130,594	132,455	342,460	362,465
Expenses				
Cost of goods sold (Note 4)	106,840	108,072	278,088	295,438
Selling, administrative and general expenses (Note 4)	19,426	20,650	58,053	61,153
Loss (gain) on disposal of property, plant and equipment	-	(41)	7	(2)
Net financial costs	895	1,004	2,449	2,577
	127,161	129,685	338,597	359,166
Earnings before income taxes	3,433	2,770	3,863	3,299
Income taxes	961	777	1,086	925
Total comprehensive income	2,472	1,993	2,777	2,374
Net earnings per share - Basic (Note 8 d))	0.29	0.23	0.33	0.28
Net earnings per share - Diluted (Note 8 d))	0.29	0.23	0.32	0.28

GOODFELLOW INC.
Consolidated Statements of Financial Position
(in thousands of dollars)
Unaudited

	As at August 31 2019	As at November 30 2018	As at August 31 2018
	\$	\$	\$
Assets			
Current Assets			
Cash	1,546	2,578	2,229
Trade and other receivables (Note 5)	65,216	50,008	65,154
Inventories	99,761	92,544	104,106
Prepaid expenses	2,552	3,143	4,151
Total Current Assets	169,075	148,273	175,640
Non-Current Assets			
Property, plant and equipment	32,754	34,356	34,834
Intangible assets	3,990	4,444	4,588
Defined benefit plan asset	2,700	2,704	2,396
Investment in a joint venture	25	25	25
Other assets	849	916	849
Total Non-Current Assets	40,318	42,445	42,692
Total Assets	209,393	190,718	218,332
Liabilities			
Current liabilities			
Bank indebtedness (Note 6)	56,579	42,835	68,205
Trade and other payables (Note 7)	32,216	29,192	31,708
Income taxes payable	667	409	461
Provision	316	336	1,019
Current portion of long-term debt (Note 6)	15	14	45
Total Current Liabilities	89,793	72,786	101,438
Non-Current Liabilities			
Provision	1,319	1,317	484
Long-term debt (Note 6)	32	43	46
Deferred income taxes	3,652	3,652	3,582
Defined benefit plan obligation	159	57	974
Total Non-Current Liabilities	5,162	5,069	5,086
Total Liabilities	94,955	77,855	106,524
Shareholders' Equity			
Share capital (Note 8)	9,152	9,152	9,152
Retained earnings	105,286	103,711	102,656
	114,438	112,863	111,808
Total Liabilities and Shareholders' Equity	209,393	190,718	218,332

GOODFELLOW INC.
Consolidated Statements of Cash Flows
For the three and nine months ended August 31, 2019 and 2018
(in thousands of dollars)
Unaudited

	For the three months ended		For the nine months ended	
	August 31 2019	August 31 2018	August 31 2019	August 31 2018
	\$	\$	\$	\$
Operating Activities				
Net earnings	2,472	1,993	2,777	2,374
Adjustments for:				
Depreciation	869	932	2,592	2,746
Accretion expense on provision	3	12	10	38
(Decrease) increase in provision	(28)	55	(28)	80
Income taxes	961	777	1,086	925
Loss (gain) on disposal of property, plant and equipment	-	(41)	7	(2)
Interest expense	603	737	1,708	1,866
Funding in deficit of pension plan expense	35	48	106	69
Other assets	-	-	67	33
	4,915	4,513	8,325	8,129
Changes in non-cash working capital items (Note 11)	6,126	10,863	(19,079)	(21,668)
Interest paid	(580)	(663)	(1,791)	(2,005)
Income taxes (paid) recovered	(152)	1,296	(828)	1,125
	5,394	11,496	(21,698)	(22,548)
Net Cash Flows from Operating Activities	10,309	16,009	(13,373)	(14,419)
Financing Activities				
Net (decrease) increase in bank loans	(3,000)	2,000	(1,000)	(2,000)
Net (decrease) increase in banker's acceptances	(12,000)	(16,000)	13,000	14,000
Reimbursement of long-term debt	(4)	(35)	(10)	(103)
Dividend Paid	-	-	(851)	-
	(15,004)	(14,035)	11,139	11,897
Investing Activities				
Acquisition of property, plant and equipment	(263)	(345)	(488)	(896)
Increase in intangible assets	(17)	(64)	(62)	(176)
Proceeds on disposal of property, plant and equipment	-	(3)	8	45
Dividends from the joint venture	-	260	-	260
	(280)	(152)	(542)	(767)
Net cash (outflow) inflow	(4,975)	1,822	(2,776)	(3,289)
Cash position, beginning of period	2,942	(4,798)	743	313
Cash position, end of period	(2,033)	(2,976)	(2,033)	(2,976)
Cash position is comprised of:				
Cash	1,546	2,229	1,546	2,229
Bank overdraft (Note 6)	(3,579)	(5,205)	(3,579)	(5,205)
	(2,033)	(2,976)	(2,033)	(2,976)

GOODFELLOW INC.**Consolidated Statements of Change in Shareholders' Equity****For the nine months ended August 31, 2019 and 2018***(in thousands of dollars)***Unaudited**

	Share Capital	Retained Earnings	Total
	\$	\$	\$
Balance as at November 30, 2017 (Audited)	9,152	100,282	109,434
Net income	-	2,374	2,374
Total comprehensive income	-	2,374	2,374
Balance as at August 31, 2018	9,152	102,656	111,808
Balance as at November 30, 2018 (Audited)	9,152	103,711	112,863
Net earnings	-	2,777	2,777
Total comprehensive income	-	2,777	2,777
<i>Transactions within equity</i>			
Dividend	-	(851)	(851)
Modification of share-based payment (Note 8 b))	-	(351)	(351)
Balance as at August 31, 2019	9,152	105,286	114,438

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and nine months ended August 31, 2019 and 2018

(tabular amounts are in thousands of dollars, except per share amounts)

1. Status and nature of activities

Goodfellow Inc. (hereafter the “Company”), incorporated under the *Canada Business Corporations Act*, carries on various business activities related to remanufacturing and distribution of lumber and wood products. The Company’s head office and primary place of business is located at 225 Goodfellow Street in Delson (Quebec), Canada, J5B 1V5.

The interim consolidated financial statements of the Company as at and for the nine months ended August 31, 2019 and 2018 includes the accounts of the Company and its wholly-owned subsidiaries.

2. Basis of preparation

Statement of compliance

These interim consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”). These interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements for the year ended November 30, 2018, as set out in the 2018 annual report. Certain comparative figures have been reclassified to conform to the current year’s presentation.

The financial statements were authorized for issue by the Board of Directors on October 4, 2019.

These interim consolidated financial statements are available on the SEDAR website at www.sedar.com and on the Company’s website at www.goodfellowinc.com.

3. Significant Accounting Policies

The Company’s significant accounting policies described in Note 3 contained in its 2018 Annual consolidated financial statements have been applied consistently in the preparation of these unaudited interim consolidated financial statements except as noted below:

Changes in accounting standards

Effective December 1, 2018, the Company adopted IFRS 9 Financial Instruments (“IFRS 9”) and IFRS 15 Revenue from Contracts with Customers (“IFRS 15”).

a) *IFRS 9, Financial Instruments*

IFRS 9 replaces IAS 39 relating to the recognition, classification and measurement of financial assets and financial liabilities, de-recognition of financial instruments, impairment of financial assets and hedge accounting.

The adoption of IFRS 9 did not have a significant impact on these unaudited interim consolidated financial statements given the nature of the Company’s operations and the types of financial instruments that it currently holds.

IFRS 9 contains a new classification and measurement approach for financial assets that reflects the business model in which assets are managed and their cash flow characteristics. Financial assets are not reclassified subsequent to their initial recognition unless the Company identifies changes in its business model in managing financial assets.

The following summarizes the classification and measurement changes for the Company’s financial assets and financial liabilities as a result of the adoption of IFRS 9:

	IAS 39	IFRS 9
Financial assets:		
Cash and cash equivalents	Loans and receivables	Amortized cost
Trade and other receivables	Loans and receivables	Amortized cost
Financial liabilities:		
Trade and other payables	Other financial liabilities	Amortized cost
Bank indebtedness	Other financial liabilities	Amortized cost
Long-term debt	Other financial liabilities	Amortized cost

In accordance with the transitional provisions of IFRS 9, the financial assets and financial liabilities held at December 1, 2018 were reclassified retrospectively without prior period restatement based on the new classification requirements and the characteristics of each financial instrument at December 1, 2018. The accounting for these instruments and the line item in which they are included in the consolidated statement of financial position were unaffected by the adoption of IFRS 9.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and nine months ended August 31, 2019 and 2018

(tabular amounts are in thousands of dollars, except per share amounts)

3. Significant Accounting Policies (Continued)

The Company also applied the expected credit loss model to the assessment of impairment on trade and other receivables. The application of the expected credit loss model to determine the allowance for credit loss had a nominal effect. The Company's new policy in the allowance for credit loss is determined using both specific identification of customer accounts and the expected credit loss model. The Company uses an estimate of the net recoverable amount for specific customer accounts it has identified and the expected credit loss model for the remaining customer accounts based on historical experience of uncollectable amounts. Accounts that are considered uncollectable are written off.

b) IFRS 15, Revenue from Contracts with Customers

IFRS 15 replaces IAS 11 Construction Contracts and IAS 18 Revenue and it applies to all revenue arising from contracts with customers, unless those contracts are in the scope of other standards. IFRS 15 contains a single model that applies to contracts with customers and two approaches to recognizing revenue: at a point in time or over time. The new standard establishes a five-step model to account for revenue arising from contracts with customers. Under IFRS 15, revenue is recognized at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The Company's revenue recognition accounting policy is that revenue from the sale of products is measured based on the consideration specified in the contract with a customer. The Company recognizes revenue at a point in time when control of the goods is transferred to the customer. The Company satisfies its performance obligation and control of the goods is transferred to the customer generally when the customer has taken delivery of the goods. No component of the transaction price is allocated to unsatisfied performance obligations.

The standard requires entities to exercise judgment, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. In accordance with the transition provisions in IFRS 15, the Company has adopted the new rules retrospectively. The new standard did not result in any change to the timing of revenue recognition for the Company for previously reported periods (as a result a consolidated statement of financial position at December 1, 2017 has not been presented) and did not have a significant impact on the financial results of the Company but does, however, result in more extensive disclosures on the Company's revenue transactions (Note 13).

Update to significant accounting policies

As a result of the initial adoption of IFRS 9 and IFRS 15, as described above, the Company has updated its significant accounting policies as follows:

a) Financial Instruments

The Company initially recognizes financial assets on the trade date at which the Company becomes a party to the contractual provisions of the instrument.

Financial assets are initially measured at fair value. If the financial asset is not subsequently accounted for at fair value through profit or loss, then the initial measurement includes transaction costs that are directly attributable to the asset's acquisition or origination. On initial recognition, the Company classifies its financial assets as subsequently measured at either amortized cost or fair value, depending on its business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

i. Financial assets measured at amortized cost

A financial asset is subsequently measured at amortized cost, using the effective interest method and net of any impairment loss, if:

- The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and/or interest.

The Company currently classifies its cash and cash equivalents and trade and other receivables as assets measured at amortized cost.

Impairment of financial assets

The Company uses the "expected credit loss" model for calculating impairment and recognizes expected credit losses as a loss allowance if they relate to a financial asset measured at amortized cost. The carrying amount of these assets in the consolidated statement of financial position is stated net of any loss allowance.

ii. Financial assets measured at fair value

These assets are measured at fair value and changes therein, including any interest or dividend income, are recognized in profit or loss. There are currently no financial assets measured at fair value with changes in fair value recognized in profit or loss.

However, for investments in equity instruments that are not held for trading, the Company may elect at initial recognition to present gains and losses in other comprehensive income. For such investments measured at fair value through other comprehensive income, gains and losses are never reclassified to profit or loss, and no impairment is recognized in profit or loss.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and nine months ended August 31, 2019 and 2018

(tabular amounts are in thousands of dollars, except per share amounts)

3. Significant Accounting Policies (Continued)

Dividends earned from such investments are recognized in profit or loss, unless the dividend clearly represents a repayment of part of the cost of the investment. The Company currently has no equity instruments that are not held for trading.

iii. Financial liabilities are classified into the following categories:

Financial liabilities measured at amortized cost

The Company classifies non-derivative financial liabilities as measured at amortized cost. Non-derivative financial liabilities are initially recognized at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these liabilities are measured at amortized cost using the effective interest method. The Company currently classifies trade and other payables, bank indebtedness and long-term debt as financial liabilities measured at amortized cost.

Financial liabilities measured at fair value

Financial liabilities measured at fair value are initially recognized at fair value and are re-measured at each reporting date with any changes therein recognized in profit or loss. The Company currently has no financial liabilities measured at fair value.

iv. Non-hedge derivative financial instruments measured at fair value

Non-hedge derivative financial instruments, if any, are recorded as either assets or liabilities measured initially at their fair value. Attributable transaction costs are recognized in profit or loss as incurred. All derivative financial instruments not designated in a hedge relationship are classified as financial instruments at fair value through profit and loss. Any subsequent change in the fair value of non-hedge foreign exchange contracts are accounted for in cost of goods sold for the period in which it arises.

b) Revenue Recognition

Revenue from the sale of goods from activities relating to remanufacturing, distribution of lumber and wood products is recognized, net of discounts and customer rebates, at the point in time when the transfer of control of the related products has taken place (based on shipping or delivery terms as specified in the sales contract), and collectability is reasonably assured. Revenue is only recognized to the extent that it is highly probable that a significant reversal will not occur. Revenue is only recognized to the extent that it is highly probable that a significant reversal will not occur.

4. Additional information on cost of goods sold and selling, administrative and general expenses

	For the three months ended		For the nine months ended	
	August 31 2019	August 31 2018	August 31 2019	August 31 2018
	\$	\$	\$	\$
Employee benefits expense	12,776	13,158	38,049	39,351
Obsolescence adjustment included in cost of goods sold	282	168	572	384
Depreciation included in cost of goods sold	242	264	731	795
Depreciation included in selling, administrative and general expenses	627	668	1,861	1,951
Operating lease expense	1,193	1,262	3,680	3,666
Foreign exchange (losses) gains	(58)	99	(63)	179

5. Trade and other receivables

	August 31 2019	November 30 2018	August 31 2018
	\$	\$	\$
Trade receivables	65,336	50,253	65,309
Allowance for doubtful accounts	(421)	(570)	(465)
	64,915	49,683	64,844
Other receivables	301	325	310
	65,216	50,008	65,154

6. Bank indebtedness and long-term debt

a) Bank indebtedness

	August 31 2019	November 30 2018	August 31 2018
	\$	\$	\$
Bank loans	2,000	3,000	5,000
Banker's acceptances	51,000	38,000	58,000
Bank overdraft	3,579	1,835	5,205
	56,579	42,835	68,205

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and nine months ended August 31, 2019 and 2018

(tabular amounts are in thousands of dollars, except per share amounts)

6. Bank indebtedness and long-term debt (Continued)

In May 2019, the Company renewed its credit agreement with its present lenders, two chartered Canadian banks. The credit agreement has a maximum revolving operating facility of \$90 million renewable in May 2021. In addition, an accordion of \$10 million is available once per fiscal year for a maximum of 150 days only. Funds advanced under these credit facilities bear interest at the prime rate plus a premium and are secured by first ranking security on the universality of the movable property of the Company. As at August 31, 2019, the Company was compliant with its financial covenants. As at August 31, 2019, under the credit agreement, the Company was using \$53.0 million of its facility compared to \$63.0 million last year.

b) Long-term debt

The Company has entered into finance leases secured by the leased lift trucks. The obligation under finance leases bear interests at a rate of 6.1% per annum, maturing August 2022.

7. Trade and other payables

	August 31 2019	November 30 2018	August 31 2018
	\$	\$	\$
Trade payables and accruals	22,664	22,789	25,717
Payroll related liabilities	5,537	6,093	5,518
Sales taxes payables	4,015	310	473
	32,216	29,192	31,708

8. Share Capital

a) Authorized

An unlimited number of common shares, without par value

	August 31 2019	November 30 2018	August 31 2018
Number of shares outstanding at the beginning and at the end of the period	8,506,554	8,506,554	8,506,554

b) Share-based payments

On January 15, 2017, the Company granted deferred shares to a key executive. Under this program, the executive was eligible to receive shares of the Company if specific non-market performance targets were met. The Company recognized the fair value of the shares at the grant date (\$494 thousand) and the shares were vested at November 30, 2017 as the Company met the non-market performance targets. On April 12, 2019, the Company modified these deferred shares to allow for a cash alternative at the key executive's discretion. The cash alternative allows the key executive to a cash payment equal to the number of deferred shares exercised multiplied by the fair value of the shares calculated using the average closing trading price during the preceding twenty trading days of the exercise. On April 12, 2019 (the date of the modification), based on an average closing share price of \$6.27 for the twenty trading days preceding April 12, 2019, an amount of \$351 thousand was transferred from retained earnings to Payroll related liabilities.

At the end of each reporting period until the liability is settled, the fair value of the liability is remeasured, with any changes in fair value recognized in profit and loss for the period. As at August 31, 2019, based on a closing share price of \$4.52, the Company recognized a share-based compensation recovery of \$44 thousand in Employee benefits expense for the three months ended August 31, 2019 with a corresponding change in Payroll related liabilities and a \$98 thousand share-based compensation recovery for the nine months ended August 31, 2019. As at August 31, 2019, the deferred share liability included in Payroll related liabilities is \$253 thousand, and no shares have been issued or exercised for cash.

c) Share option plan

The Company has implemented in 2002 a Key Employee Share Option Plan (SOP). Since there are no outstanding options under the SOP and the fact that the Directors believe that the SOP will not be of use going forward, they decided to repeal and terminate the SOP. A resolution of the Board of Directors has been adopted for this purpose as of July 4, 2019.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and nine months ended August 31, 2019 and 2018

(tabular amounts are in thousands of dollars, except per share amounts)

8. Share Capital (Continued)

- d) Net earnings and dividend per share

The calculation of basic and diluted net earnings per share was based on the following:

	For the three months ended		For the nine months ended	
	August 31 2019	August 31 2018	August 31 2019	August 31 2018
	\$	\$	\$	\$
Net earnings				
- basic	2,472	1,993	2,777	2,374
- diluted (see Note 8b))	2,440	1,993	2,706	2,374
Weighted average number of common shares				
- basic	8,506,554	8,506,554	8,506,554	8,506,554
- diluted	8,562,554	8,562,554	8,562,554	8,562,554

On February 14, 2019, the Company declared a dividend of \$0.10 per share, totaling \$851 thousand to shareholders of record on February 28, 2019, which was paid on March 15, 2019 (nil last year).

9. Seasonal Pattern

The Company's business follows a seasonal pattern with sales activities traditionally higher in the second and third quarters. As a result, a higher share of total earnings is typically earned in the second and third quarter. This business seasonality results in performance, for the nine months ended August 31, 2019 which is not necessarily indicative of performance for the balance of the year.

10. Financial instruments and other instruments

Risk Management

The Company is exposed to financial risks that arise from fluctuations in interest rates and foreign exchange rates and the degree of volatility of these rates.

Financing and Liquidity Risk

The Company makes use of short-term financing with two chartered Canadian banks.

The following are the contractual maturities of financial liabilities as at August 31, 2019:

Financial Liabilities				
	Carrying Amount	Contractual cash flows	0 to 12 Months	12 to 36 Months
Bank indebtedness	56,579	56,579	56,579	-
Trade and other payables	32,216	32,216	32,216	-
Long-term debt	47	47	15	32
Total financial liabilities	88,842	88,842	88,810	32

Interest Rate Risk

The Company uses a credit facility to finance working capital requirements. The interest cost of this facility is dependent upon Canadian and US bank prime rates as well as the Company's funded debt to capitalization ratio. The profitability of the Company could be adversely affected with increases in the bank prime rate. Management does not believe that the impact of interest rate fluctuations will be significant on its operating results. A 1% fluctuation of interest rate on the \$56.6 million in bank indebtedness would impact interest expense annually by \$0.6 million.

Currency Risk

The Company could enter into forward exchange contracts to economically hedge certain trade payables and from time to time future purchase commitments denominated in U.S. dollars, Euros and Pound sterling. Fluctuation in the Canadian dollar of 5% in relation to foreign currencies would not have a significant effect on the Company's net earnings.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and nine months ended August 31, 2019 and 2018

(tabular amounts are in thousands of dollars, except per share amounts)

10. Financial instruments and other instruments (Continued)

As at August 31, 2019, the Company had the following currency exposure:

	USD	GBP	Euro
Cash	1,780	219	13
Trade and other receivables	6,276	238	-
Trade and other payables	(4,414)	(30)	(408)
Long-term debt	(35)	-	-
Net exposure	3,607	427	(395)
CAD exchange rate as at August 31, 2019	1.3311	1.6186	1.4622
Impact on net earnings based on a fluctuation of 5% on CAD	173	25	(21)

Credit Risk

The Company is exposed to credit risks from customers. As a result of having a diversified customer mix, this risk is alleviated by minimizing the amount of exposure the Company has to any one customer. Additionally, the Company has a system of credit management to mitigate the risk of losses due to insolvency or bankruptcy of its customers. It also utilizes credit insurance to reduce the potential for credit losses. Finally, the Company has adopted a credit policy that defines the credit conditions to be met by its customers and specific credit limit for each customer is established and regularly revised. Based on historical payment behaviour and current credit information and experience available, the Company believes that, apart from provision for doubtful accounts recorded, no impairment allowance is necessary in respect of trade receivables that are current or past due. The Company does not have long-term contracts with any of its customers. Distribution agreements are usually awarded annually and can be revoked.

The following table presents information on credit risk exposure and expected credit losses related to trade accounts receivable:

	August 31 2019	August 31 2018
	\$	\$
Current	60,416	61,039
31 - 60 days past due	2,890	3,113
61 - 90 days past due	1,340	719
91 - 120 days past due	342	14
Over 120 days past due	348	424
	65,336	65,309
Loss allowance	(421)	(465)
Balance, end of period	64,915	64,844

As at August 31, 2019, an amount of \$241 thousand included in the loss allowance represents a specific allowance for trade accounts receivable that amount to \$241 thousand. Other than specific allowance, expected credit losses are limited to \$180 thousand and therefore, the expected credit losses by trade accounts receivable aging have not been presented separately in the table above.

Economic Dependence

Only one major customer exceeds 10% of total Company sales in the three months ended August 31, 2019 (same last year) and one major customer exceeds 10% of total company sales during the nine months ended August 31, 2019 compared to two last year. The following represents the total sales consisting primarily of various wood products of the major customer(s):

	For the three months ended				For the nine months ended			
	August 31, 2019		August 31, 2018		August 31, 2019		August 31, 2018	
	\$	%	\$	%	\$	%	\$	%
Sales to major customer(s) that exceeded 10% of total Company's sales	17,555	13.4	17,766	13.4	45,408	13.3	87,985	24.3

The loss of any major customer could have a material effect on the Company's results, operations and financial position. The carrying amounts of financial assets represent the maximum credit exposure.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and nine months ended August 31, 2019 and 2018

(tabular amounts are in thousands of dollars, except per share amounts)

10. Financial instruments and other instruments (Continued)

Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is based on available public market information or, when such information is not available, is estimated using present value techniques and assumptions concerning the amount and timing of future cash flows and discount rates which factor in the appropriate level of risk for the instrument. The estimated fair values may differ in amount from that which could be realized in an immediate settlement of the instruments. The carrying amounts of cash, trade and other receivables, bank indebtedness, trade and other payables and long-term debt approximate their fair values.

11. Additional Cash Flow Information

Changes in Non-Cash Working Capital Items

	For the three months ended		For the nine months ended	
	August 31 2019	August 31 2018	August 31 2019	August 31 2018
	\$	\$	\$	\$
Trade and other receivables	10,723	20,858	(15,208)	(7,548)
Inventories	8,833	5,547	(7,217)	(15,246)
Prepaid expenses	39	(621)	654	(1,165)
Trade and other payables	(13,469)	(14,921)	2,692	2,291
	6,126	10,863	(19,079)	(21,668)

The change in Trade and other payables reflects the impact of \$351 thousand that was transferred from retained earnings to Payroll related liabilities (see Note 8b)).

12. Capital Management

The Company's financial objectives and strategy remain substantially unchanged from those included in the Company's annual consolidated financial statements contained in its 2018 Annual report.

As at August 31, 2019 and 2018, the Company achieved the following results regarding its capital management objectives:

	As at August 31 2019	As at August 31 2018
Capital management		
Debt-to-capitalization ratio	32.7%	37.3%
Interest coverage ratio	3.2	3.7
Return on shareholders' equity	3.2%	2.8%
Current ratio	1.9	1.7
EBITDA	\$ 8,904	\$ 8,622

These measures are not prescribed by IFRS and are defined by the Company as follows:

- Debt-to-capitalization ratio represents the funded debt over total shareholders' equity. Funded debt is bank indebtedness less cash and cash equivalents. Capitalization is funded debt plus shareholders' equity.
- Interest Coverage ratio represents the EBITDA during the period for which the calculation is made over interest expenses for the same period on a consolidated basis, calculated on a rolling four-quarter basis.
- Return on shareholders' equity is the net earnings (loss) divided by shareholders' equity.
- Current ratio is total current assets divided by total current liabilities.
- EBITDA is earnings before interest, taxes, depreciation and amortization.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and nine months ended August 31, 2019 and 2018

(tabular amounts are in thousands of dollars, except per share amounts)

13. Sales

The following table presents sales disaggregated by geographic markets and by categories as this best depicts how the nature, amount, timing and uncertainty of sales and cash flows are affected by economic factors.

Primary geographic markets

	For the three months ended		For the nine months ended	
	August 31 2019	August 31 2018	August 31 2019	August 31 2018
	\$	\$	\$	\$
Canada	113,269	110,361	290,252	302,484
US	9,902	13,305	30,807	36,975
Export	7,423	8,789	21,401	23,006
	130,594	132,455	342,460	362,465

Sales categories

	For the three months ended		For the nine months ended	
	August 31 2019	August 31 2018	August 31 2019	August 31 2018
	\$	\$	\$	\$
Flooring	27,285	24,770	71,669	72,017
Specialty & commodity panels	20,919	21,700	55,697	62,582
Building materials	15,891	14,616	37,168	38,802
Lumber	66,499	71,369	177,926	189,064
	130,594	132,455	342,460	362,465

CORPORATE INFORMATION

BOARD OF DIRECTORS

Claude Garcia */**
Chairman of the Board

G. Douglas Goodfellow **
Secretary of the Board
Goodfellow Inc.

Stephen A. Jarislowsky */**
Director
Founder of Jarislowsky Fraser Ltd

Normand Morin */**
Chairman of the Audit Committee

David A. Goodfellow
Director

Alain Côté */**
Director

* Member of the Audit Committee

** Member of the Executive Compensation Committee

OFFICERS

Patrick Goodfellow
President & Chief Executive Officer

Charles Brisebois
Chief Financial Officer

G. Douglas Goodfellow
Secretary of the Board

Mary Lohmus
Executive Vice President,
Ontario & Western Canada

David Warren
Vice President,
Atlantic

Luc Dignard
Vice President,
Sales, Quebec

Jeff Morrison
Vice President,
National accounts

Luc Pothier
Vice President,
Operations

OTHER INFORMATION

Head Office
225 Goodfellow Street
Delson, Quebec J5B 1V5
Tel.: 450-635-6511
Fax: 450-635-3730

Solicitors
Bernier Beaudry
Quebec, Quebec

Auditors
KPMG LLP
Montreal, Quebec

Transfer Agent
Computershare Investor Services Inc.
Montreal, Quebec

Stock Exchange
Toronto
Trading Symbol: GDL

Wholly-owned Subsidiaries
Goodfellow Distribution Inc.
Quality Hardwoods Ltd.



DIVISIONS

CANBAR

B.P. 460 - 9184 Twiss Road
Campbellville ON L0P 1B0
Tel. : 905 854-5800
1 800 263-6269
Fax: 905 854-6104

OLIVER LUMBER

B.P. 460 - 9184 Twiss Road
Campbellville ON L0P 1B0
Tel. : 416 233-1227
1 800 268-2471
Fax: 416 233-0015

QUALITY

HARDWOODS LTD.

PO Box 40 - 196 Cres. Latour
Powassan ON P0H 1Z0
Tel. : 705 724-2424
Fax: 705 724-6053

OUR BRANCHES

HEAD OFFICE

MONTREAL / DELSON

225 Goodfellow Street
Delson QC J5B 1V5
Tel. : 450 635-6511
1 800 361-6503
Fax: 450 635-3729/30

QUEBEC

5100 John Molson Street
Quebec City QC G1X 3X4
Tel. : 418 650-5100
1 800 463-4318
Fax: 418 650-0171

DARTMOUTH

20 Vidito Drive
Dartmouth NS B3B 1P5
Tel. : 902 468-2256
Maritimes 1 800 565-7563
Fax: 902 468-9409

WINNIPEG

1431 Church Avenue - Unit B
Winnipeg MB R2X 1G5
Tel. : 204 779-3370
1 800 955-9436
Fax: 204 779-3314

U.S.

368 Pepsi Road
Manchester NH 03109
Tel. : 603 623-9811
1 800 990-0722
Fax: 603 623-9484

EDMONTON

11128 - 158 Street
Edmonton AB T5M 1Y4
Tel. : 780 469-1299
Fax: 780 469-1717

OTTAWA

3091 Albion Road North
Ottawa ON K1V 9V9
Tel. : 613 244-3169
1 800 577-7842
Fax: 613 244-0488

MONCTON

660 Edinburgh Drive
Moncton NB E1E 4C6
Tel. : 506 857-2134
Maritimes 1 800 561-7965
Fax: 506 859-7184

CALGARY

2600 61st Avenue S.E.
Calgary AB, T2C 4V2
Tel. : 403 252-9638
1 888 316-7208
Fax: 403 252-9516

U.K.

Ningbo Distribution
Unit 4 First Ave.
Redwither Business Park
Wrexham Industrial Estate
Wrexham, UK, LL13 9XP
Tel: 01691 718872
goodfellowuk.com

SASKATOON

802 58th Street East
Saskatoon SK S7K 5Z4
Tel. : 306 242-9977
Fax: 306 242-9997

TORONTO / CAMPBELLVILLE

P.O. Box 460 9184 Twiss Road
Campbellville ON L0P 1B0
Tel. : 905 854-5800
1 800 263-6269
Fax: 905 854-6104

DEER LAKE

4 Wellon Drive
Deer Lake NL A8A 2G5
Tel. : 709 635-2991
Cell. : 709 638-0574
Fax: 709 635-3079

VANCOUVER

2060 Van Dyke Place
Richmond BC V6V 1X9
Tel. : 604 940-9640
1 800 821-2053
Fax: 604 940-9641